

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT (METRO) FINANCE, BUDGET AND AUDIT STANDING COMMITTEE AGENDA REGULAR MEETING JANUARY 10, 2020 – 8:00AM METRO ADMIN OFFICES 110 VERNON STREET SANTA CRUZ, CA 95060

The Finance, Budget and Audit Standing Committee Meeting Agenda Packet can be found online at www.SCMTD.com and is available for inspection at Santa Cruz METRO's Administrative offices at 110 Vernon Street, Santa Cruz, California.

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The Committee may take action on each item on the agenda. The action may consist of the recommended action, a related action or no action. Staff recommendations are subject to action and/or change by the Board of Directors.

COMMITTEE ROSTER

Director Trina Coffman-Gomez Director Donna Lind Director Donna Meyers Director Mike Rotkin

Alex Clifford Julie Sherman City of Watsonville City of Scotts Valley City of Santa Cruz County of Santa Cruz

METRO CEO/General Manager METRO District Counsel

AMERICANS WITH DISABILITIES ACT

METRO does not discriminate on the basis of disability. Any person who requires an accommodation or an auxiliary aid or service to participate in the meeting, or to access the agenda and the agenda packet, should contact the Executive Assistant, at 831-426-6080 as soon as possible in advance of the Committee meeting. Hearing impaired individuals should call 711 for assistance in contacting Santa Cruz METRO regarding special requirements to participate in the Committee meeting. For information regarding this agenda or interpretation services, please call Santa Cruz METRO at 831-426-6080.

MEETING TIME: 8:00AM

NOTE: THE COMMITTEE CHAIR MAY TAKE ITEMS OUT OF ORDER

- 1 CALL TO ORDER
- 2 ROLL CALL

ORAL AND WRITTEN COMMUNICATIONS TO THE FINANCE, BUDGET & AUDIT 3 STANDING COMMITTEE

This time is set aside for Directors and members of the general public to address any item not on the Agenda, but which is within the matter jurisdiction of the Committee. Each member of the public appearing at a Committee meeting shall be limited to three minutes in his or her presentation, unless the Chair, at his or her discretion, permits further remarks to be made. Any person addressing the Committee may submit written statements, petitions or other documents to complement his or her presentation. When addressing the Committee, the individual may, but is not required to, provide his/her name and address in an audible tone for the record.

4 ADDITIONS OR DELETIONS FROM AGENDA/ADDITIONAL DOCUMENTATION TO SUPPORT EXISTING AGENDA ITEMS

- 5 MONTHLY FINANCIAL UPDATE Angela Aitken, CFO
 - Α. YEAR TO DATE MONTHLY FINANCIAL REPORT AS OF OCTOBER 31, 2019
 - Β. YEAR TO DATE MONTHLY FINANCIAL REPORT AS OF NOVEMBER 30, 2019
- 6 **ORAL SUMMARY OF FINANCIAL STATEMENTS WITH INDEPENDENT AUDITOR'S REPORT FOR THE YEAR ENDED JUNE 30, 2019** Angela Aitken, CFO
 - Α. **BROWN ARMSTRONG LETTER**
 - Β. AGREED UPON CONDITIONS REPORT
 - C. FINANCIAL STATEMENTS WITH INDEPENDENT AUDITOR'S REPORT - JUNE 30, 2019 AND 2018
 - D. MEASURE D PROGRAM FINANCIAL STATEMENTS WITH INDEPENDENT AUDITOR'S REPORT FOR THE YEAR ENDED JUNE 30, 2019
- 7 REVIEW AND RECOMMEND APPROVAL OF THE JUDY K. SOUZA EV CHARGING INFRASTRUCTURE FUNDING UPDATE AND ACTION TO CREATE A LIFE OF PROJECT BUDGET

Freddy Rocha, Facilities Maintenance Manager

8 ADJOURNMENT



Year to Date Monthly Financial Report as of October 31, 2019

Angela Aitken, Chief Financial Officer

January 10, 2019

Santa Cruz METRO Board of Directors

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			Atta	chm	ent	A					
	Budget to Actual Favorable/ (Unfavorable)	(\$401)		(\$127)	(\$264)	\$31	(\$116)	(\$475)	\$85	(\$962)	
<u>ear Elapsed</u>	Budget	\$4,082		\$1,456	\$155	\$1,572	\$789	\$3,973	(\$171)		
33% of Fiscal Year Elapsed	Actual	\$3,681		\$1,583	\$419	\$1,541	\$905	\$4,448	(\$256)		
	\$ In Thousands	Operating Revenue:	Operating Expenses:	Labor - Regular	Labor - Overtime	Fringe Benefits	Non-Personnel Expenses	Total Operating Expenses:	Transfers:	Operating Balance:	



5A.2

Attachment A

				Atta	chm	ent	A					
penses	019	Budget to Actual Favorable/ (Unfavorable)	(\$6\$)		\$243	(\$618)	\$488	(\$205)	(\$92)	\$117	(\$305)	
ue and Ex	<u>)ctober 31, 2</u> ear Elapsed	Budget	\$22,096		\$5,826	\$622	\$10,334	\$3,154	\$19,936	(\$682)		
ting Revenue and Expenses	to Date as of October 31, 2019 33% of Fiscal Year Elapsed	Actual	\$22,000		\$5,583	\$1,240	\$9,846	\$3,359	\$20,028	(\$199)		
FY20 Operat	Year	\$ In Thousands	Operating Revenue:	Operating Expenses:	Labor - Regular	Labor - Overtime	Fringe Benefits	Non-Personnel Expenses	Total Operating Expenses:	Transfers:	Operating Balance:	

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FY20 Operating Expenses by Major Expense Category Year to Date as of October 31, 2019

33% of Fiscal Year Elapsed



Attachment A

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<u>FY20 Transfers</u> <u>Year to Date as of October 31, 2019</u>



Attachment A

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	October 31, 2019	% Spent YTD	4%	Low Carbon Transit Operations Program (LCTOP), \$128K Operating and Capital Reserve Fund \$81K \$81K \$81K (FTA), \$67K (FTA), \$67K Transfers from Operating Budget (Measure D), \$302K	
'20 Capital Budget:	Source) as of ear Elapsed	Total FY20 Budget	\$29,384,581		
Y20 Capita	ate (by Funding Source) and a state of the s	Actual YTD	\$1,238,255	B), B), B), B), B), B), B), B), B), B),	7
LL.	Spending Year to Date (by Funding Source) as of October 31, 2019 33% of Fiscal Year Elapsed		Total Capital Funding:	state - PTMISEA (1 \$70K	
				5A.7	

				Allachment A		
	31, 2019	% Spent YTD	4%	Revenue Veh Replacement & Campaigns – Electrification Projects, \$141K Fleet & Maintenance Equipment, \$4K Office Equipment, \$4K Misc., \$3K Projects, \$7K	IT Projects, \$6K Facilities Repair & Improvements Projects, \$59K	
/20 Capital Budget:	Spending Year to Date as of October 31, 2019 33% of Fiscal Year Elapsed	Total FY20 Budget	\$29,384,581		Actual YTD	œ
FY20 Capi	g <u>Year to Date</u> <u>33% of Fisca</u>	Actual YTD	: \$1,238,255	Revenue Veh Replacement & Campaigns, \$1,015K	Actua	
	Spending		Total Capital Projects:		5A.8	SANTA CRUZ METRO

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Additional Information



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Economic Indicators & Ridership:



ΕΥ·	19-20 Ridershi	FY19-20 Ridership: October YTD	
Ridership	FY19	FY20	% Change
Total	1,460,362	1,516,857	3.9%
Hwy 17	95,787	94,071	-1.8%
Local	1,364,575	1,422,786	4.3%
NCSC	617,662	681,201	10.3%
Cabrillo	111,198	107,578	-3.3%
Non-Student	635,715	634,007	-0.3%

	Enrollmen	Enrollment Information	
	3 Quarter	3 Quarter Average (On-campus)	ampus)
ncsc	2018/19	2019/20	% Change
	18,598	19,010 (projection)	2.2%
	Fa	Fall/Spring Average	age
Cabrillo	2018/19	2019/20	% Change

Info Pending

Info Pending

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Attachment A

Questions



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Year to Date Monthly Financial Report

Santa Cruz METRO Board of Directors

Angela Aitken, Chief Financial Officer

January 10, 2019

42% of Fiscal Year Elapsed

		Alla	cnm	ent	В					
Budget to Actual Favorable/ (Unfavorable)	\$118		\$72	(\$149)	\$153	\$64	\$141	(\$34)	\$293	
Budget	\$2,697		\$1,456	\$155	\$1,572	\$789	\$3,973	(\$171)		
Actual	\$2,815		\$1,384	\$304	\$1,419	\$725	\$3,832	(\$137)		
\$ In Thousands	Operating Revenue:	Operating Expenses:	Labor - Regular	Labor - Overtime	Fringe Benefits	Non-Personnel Expenses	Total Operating Expenses:	Transfers:	Operating Balance:	



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Attachment B

Expenses	010
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Dperating Revenue and I	Voar to Date as of Newsber 20, 2010
perating	
FY20 0	

<u>Year to vate as of November 30, 2019</u> 42% of Fiscal Year Elapsed

		Atta	chm	ent	B	-		1.1		
Budget to Actual Favorable/ (Unfavorable)	\$22		\$315	(\$767)	\$641	(\$140)	\$49	\$84	(\$13)	
Budget	\$24,793		\$7,282	\$777	\$11,906	\$3,943	\$23,908	(\$853)		
Actual	\$24,815		\$6,967	\$1,544	\$11,265	\$4,084	\$23,860	(\$963)		
\$ In Thousands	Operating Revenue:	Operating Expenses:	Labor - Regular	Labor - Overtime	Fringe Benefits	Non-Personnel Expenses	Total Operating Expenses:	Transfers:	Operating Balance:	



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FY20 Operating Revenue by Major Funding Source Year to Date as of November 30, 2019



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42% of Fiscal Year Elapsed



Attachment B

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SANTA CRUZ METRO

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EY20 Capital Budget: Spending Year to Date as of November 30, 2019 42% of Fiscal Year Elapsed	% Spent YTD	15%	Revenue Veh Replacement & Campaigns - Electrification Projects, \$288K Equipment, \$4K Office Equipment, \$4K Misc., \$9K Projects, \$7K Facilities Repair & Improvements Projects, \$70K	
	Total FY20 Budget	\$29,384,581	Garden	
	Actual To YTD B	\$4,335,573	Revenue Veh Replacement & Campaigns, \$3,948K Actual YTD	ω
FY20 Spending Year		Total Capital Projects: \$4	ed used B.8	SANTA CRUZ METRO

Additional Information



Economic Indicators & Ridership:



	L		campus)	% Change	2.2%		rage	% Change	Info	Pending
Enrollment Information		3 Quarter Average (On-campus)		2019/20	19,010	(projection)	Fall/Spring Average	2019/20	Info	Pending
:	Enrollmen		3 Quarter	2018/19	18,598		LL.	2018/19	017 110	× - + '
				ncsc			Cabrillo			
			ge							
	Ĺ	2	% Change	2.4%	-2.3%	2.8%	6.7%	-4.5%	-0.5%	
	November YT		FY20	1,999,694	119,724	1,879,970	970,440	136,746	772,784	
	FY19-20 Ridershin: November YTD		FY19	1,952,125	122,586	1,829,539	UCSC 909,412	143,175	776,952	
	FY19	-	Ridership	Total	Hwy 17	Local	UCSC	Cabrillo	Non-Student	

Attachment B

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SANTA CRUZ METRO

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Questions



12

ORAL SUMMARY OF FINANCIAL STATEMENTS WITH INDEPENDENT AUDITOR'S REPORT FOR THE YEAR ENDED JUNE 30, 3019

Angela Aitken, CFO

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BROWN ARMSTRONG

CERTIFIED PUBLIC ACCOUNTANTS

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REGISTERED with the Public Company Accounting Oversight Board and MEMBER of the American Institute of Certified Public Accountants

Attachment A

BROWN ARMSTRONG

Certified Public Accountants

To the Board of Directors Santa Cruz Metropolitan Transit District Santa Cruz, California

We have audited the financial statements of Santa Cruz Metropolitan Transit District (Santa Cruz METRO) for the year ended June 30, 2019. Professional standards require that we provide you with information about our responsibilities under auditing standards generally accepted in the United States of America, *Government Auditing Standards*, and the Uniform Guidance, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated June 24, 2019. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Matters

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by Santa Cruz METRO are described in Note 1 to the financial statements. During the year ended June 30, 2019, no new accounting policies were adopted and the application of existing policies was not changed. We noted no transactions entered into by Santa Cruz METRO during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting Santa Cruz METRO's financial statements were:

Management's estimates of the useful lives of capital assets for purposes of calculating annual depreciation expense to be reported in Santa Cruz METRO's results of operations. Estimated useful lives range from three to thirty-nine years. We evaluated the key factors and assumptions used to develop the estimates of the useful lives of assets in determining that they are reasonable in relation to the financial statements taken as a whole.

Management's estimate of both its net pension liability and net other postemployment benefits (OPEB) liability are based on actuarial valuations that involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. We evaluated the key factors and assumptions used to develop the net pension and net OBEB liabilities in determining that they are reasonable in relation to the financial statements taken as a whole.

Management's estimate of the accrued claims is based upon management's past experience and expected useful life. We evaluated the key factors and assumptions used to develop the estimate of the accrued claims in determining that it is reasonable in relation to the financial statements taken as a whole.

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most sensitive disclosures affecting the financial statements were:

The disclosures of capital assets, unpaid claims, pension plan, and OPEB in the notes to the financial statements.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. There were no such misstatements.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated December 23, 2019.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to Santa Cruz METRO's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as Santa Cruz METRO's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

We applied certain limited procedures to the Schedule of Changes in the Net Pension Liability and Related Ratios, Schedule of Contributions – Pension, Schedule of Changes in the Net OPEB Liability, and Schedule of Contributions – OPEB, which are required supplementary information (RSI) that supplement the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

We were engaged to report on supplementary information (Statements of Operating Expenses), which accompany the financial statements but are not RSI. With respect to this supplementary information, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with accounting principles generally accepted in the United States of America, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

Restriction on Use

This information is intended solely for the information and use of Board of Directors and management of Santa Cruz METRO and is not intended to be, and should not be, used by anyone other than these specified parties.

BROWN ARMSTRONG ACCOUNTANCY CORPORATION

Brown Armstrong Accountancy Corporation

Bakersfield, California December 23, 2019

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CERTIFIED PUBLIC ACCOUNTANTS

BROWN

Attachment B

BROWN ARMSTRONG

Certified Public Accountants

AGREED UPON CONDITIONS DESIGNED TO INCREASE EFFICIENCY, INTERNAL CONTROLS, AND/OR FINANCIAL REPORTING

To the Board of Directors Santa Cruz Metropolitan Transit District Santa Cruz, California

We have audited the basic financial statements of the Santa Cruz Metropolitan Transit District (Santa Cruz METRO) for the year ended June 30, 2019, and have issued our report thereon dated December 23, 2019. In planning and performing our audit of the basic financial statements of Santa Cruz METRO, we considered its internal control structure over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Santa Cruz METRO's internal control. Accordingly, we do not express an opinion on the effectiveness of Santa Cruz METRO's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of Santa Cruz METRO's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

During our audit we became aware of matters that are an opportunity for strengthening of internal controls and operations efficiency. The recommendation listed in this report summarizes the comments and suggestions regarding these matters.

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Current Year Agreed Upon Conditions and Recommendations

Agreed Upon Condition 2019-1 – Passenger Sales

Condition:

All fixed route tickets for Santa Cruz METRO are electronically activated and issued by a GFI Printer Encoder Machine (PEM) or through a GFI Ticket Vending Machine (TVM) and are created on-demand; no pre-printed validated fixed route ticket stock is held in inventory by Santa Cruz METRO. During our walkthrough of the cash receipts process at the Pacific Station, we noted that ticket sales revenue reports did not reconcile to sales figures from the GFI Vendstar Information (VIP) PEM sales reports. Although reconciliation procedures are performed for ticket sales at the Infobooth, Santa Cruz METRO does not perform routine ticket reconciliations that provide assurance that all tickets that are activated and issued through all PEMs are accurately tracked and accounted for in the weekly Bus Pass Program Bank Deposit Recap report.

Criteria:

In accordance with Governmental Accounting Standards, internal controls should be designed to provide reasonable assurance of achieving effective and efficient operations, reliable financial and performance reporting, or compliance with applicable laws and regulations.

Cause of Condition:

Procedures are not in place to reconcile all ticket sales to the VIP PEM sales reports. Additionally, we noted in our review of VIP PEM Sales Summary reports that some of these VIP system-generated sales reports were not consistent, accurate, or complete. In the course of our walkthrough, it was discussed that if a PEM is not networked or correctly configured, a GFI VIP-generated report does not pick up ticket sales; therefore, it will not report the correct amount of revenue.

Potential Effects:

Failure to reconcile ticket sales to the system-wide VIP PEM sales reports increases the opportunity for misappropriation of Santa Cruz METRO assets without detection. The absence of performing routine ticket reconciliations also provides an opportunity for errors to occur that may go undetected. Consequently, there is a lack of assurance that all ticket sales are accurately reported.

Recommendation:

We recommend management establish and implement policies and procedures for routine and periodic system-wide ticket reconciliations.

Views of Responsible Officials:

Management concurs with the auditor's recommendation and takes its responsibility to assure the prompt and proper resolution of all audit conditions seriously.

As of December 2019, the following steps were taken by Santa Cruz METRO in an effort to further improve the ticket sales reconciliation process, as well as troubleshoot and remedy the programming issues with the PEMs and the VIP application:

- New models of the PEMs were purchased in 2018 from Genfare (GFI)
- In October 2018, the IT and Planning departments worked with Genfare (GFI) to implement a system-wide software upgrade to the GFI VIP system in an attempt to resolve reporting issues.
- Numerous staff hours were devoted to documenting, reporting and troubleshooting GFI equipment and system errors in 2018 and 2019; efforts continue to be ongoing. METRO's IT department, Revenue Account Coordinator, Planning Analyst, Accountant and Customer Service Coordinators continue to work towards resolving issues in the system, improving the reports and understanding best practices on the PEMs for ensuring accuracy of sales records. New training manuals were delivered by GFI and distributed to Customer Service to provide instruction to all Customer Service Representatives on how to properly utilize the new PEMs. As a result, user errors were identified, and updated procedures were created to reduce deviations in the accounting of pass sales.

- In an attempt to resolve the back-end reporting issues, another software system upgrade was rolled-out and implemented by Genfare in January 2019. It was anticipated that all of the previously reported and unresolved software issues would be remedied with this new system update, which would then allow METRO to produce the accurate and reliable sales reports needed to track and reconcile ticket sales. The update resolved some of METRO's prior issues but generated other problems with the PEMs, TVMs and fareboxes. Weekly conference call meetings were held between METRO staff and Genfare programmers for over a year to document and discuss the status of unresolved system issues. After the system was stabilized the conference calls subsided to ad hoc communications as errors in the system occurred.
- In 2019, Santa Cruz METRO switched to a more robust Point of Sales (POS) system that provides improved retail sales tracking and reporting, as well as a more intuitive system interface for Customer Service staff.
- A new Marketing, Communications and Customer Service Director was hired in 2019 to lead the development, training and oversight of monthly system-wide ticket reconciliation policies and procedures, as well as serve as the agency's point of contact to regulate any ongoing reporting issues with Genfare. Additionally, an accounting consultant was hired to work with Customer Service staff on site at Pacific Station to develop policies and procedures while helping to streamline and improve cash handling and balancing practices.

Status of Prior Year Agreed Upon Conditions and Recommendations

Agreed Upon Condition 2018-1 – Passenger Sales

Condition:

All fixed route tickets for Santa Cruz METRO are electronically activated and issued by a GFI Printer Encoder Machine (PEM) or through a GFI Ticket Vending Machine (TVM) and are created on-demand; no pre-printed validated fixed route ticket stock is held in inventory by Santa Cruz METRO. During our walkthrough of the cash receipts process at the Pacific Station, we noted that ticket sales revenue reports did not reconcile to sales figures from the GFI Vendstar Information (VIP) PEM sales reports. Although reconciliation procedures are performed for ticket sales at the Infobooth, Santa Cruz METRO does not perform routine ticket reconciliations that provide assurance that all tickets that are activated and issued through all PEMs are accurately tracked and accounted for in the weekly Bus Pass Program Bank Deposit Recap report.

Criteria:

In accordance with Governmental Accounting Standards, internal controls should be designed to provide reasonable assurance of achieving effective and efficient operations, reliable financial and performance reporting, or compliance with applicable laws and regulations.

Cause of Condition:

Procedures are not in place to reconcile all ticket sales to the VIP PEM sales reports. Additionally, we noted in our review of VIP PEM Sales Summary reports that some of these VIP system-generated sales reports were not consistent, accurate, or complete. In the course of our walkthrough, it was discussed that if a PEM is not networked or correctly configured, a GFI VIP-generated report does not pick up ticket sales; therefore, it will not report the correct amount of revenue.

Potential Effects:

Failure to reconcile ticket sales to the system-wide VIP PEM sales reports increases the opportunity for misappropriation of Santa Cruz METRO assets without detection. The absence of performing routine ticket reconciliations also provides an opportunity for errors to occur that may go undetected. Consequently, there is a lack of assurance that all ticket sales are accurately reported.

Recommendation:

We recommend management establish and implement policies and procedures for routine and periodic system-wide ticket reconciliations.

Views of Responsible Officials:

Management concurs with the auditor's recommendation and takes its responsibility to assure the prompt and proper resolution of all audit conditions seriously.

In order to implement the audit recommendation of performing routine system-wide ticket reconciliations, it is necessary that the root cause of the audit condition first be addressed: the GFI ticket sales reporting function is not consistently accurate or reliable. In 2018, the following steps were taken by Santa Cruz METRO in an effort to troubleshoot and remedy the programming and configuration issues with the PEMs and the VIP application:

- New models of the PEMs were purchased in 2018 from Genfare (GFI).
- In October 2018, the Information Technology (IT) and Planning departments worked with Genfare to implement a system-wide software upgrade to the GFI VIP system in an attempt to resolve reporting issues.
- Numerous staff hours were devoted to documenting, reporting and troubleshooting GFI equipment and system errors in 2018; efforts continue to be ongoing. Santa Cruz METRO's IT department, Ticketing and Pass Specialist, Planning Analyst, Accountant, and Customer Service Coordinators continue to work towards improving the reports and understanding best practices on the PEMs for ensuring accuracy of sales records. Weekly conference call meetings are held between Santa Cruz METRO staff and Genfare programmers to document and discuss the status of unresolved system issues.
- Recruiting efforts will begin in January 2019 to hire a Customer Service Manager. This position
 will lead the development, training, and oversight of monthly system-wide ticket reconciliation
 policies and procedures, as well as serve as Santa Cruz METRO's point of contact to regulate
 any ongoing reporting issues with Genfare.
- In an attempt to resolve the back-end reporting issues, another software system upgrade will be
 rolled-out and implemented by Genfare in January 2019. It is anticipated that all of the previously
 reported and unresolved software issues will be remedied with this new system update, which will
 then allow Santa Cruz METRO to produce the accurate and reliable sales reports needed to track
 and reconcile ticket sales.

Current Year Status:

Refer to Condition 2019-1.

Agreed Upon Condition 2018-2 – Paracruz Transit Ticket

Condition:

Although fixed route bus tickets for Santa Cruz METRO are electronically issued on-demand, paratransit (Paracruz) ride tickets are sequentially numbered, pre-printed coupons that are held in inventory. Paracruz coupon purchases at the Infobooth require hand-written receipts be issued by Customer Service staff. Paracruz coupon sales are also manually recorded and tracked by staff on a sales log. Periodic ticket stock reconciliations are performed to track the Paracruz coupon serial numbers sold out of inventory.

Criteria:

In accordance with Governmental Accounting Standards, internal controls should be designed to provide reasonable assurance of achieving effective and efficient operations, reliable financial and performance reporting, or compliance with applicable laws and regulations.
Cause of Condition:

The fare media of the fixed route bus service and the Paracruz ride service are managed through two separate ticketing systems – one electronic/automated, the other manual.

Potential Effects:

A manual system for tracking Paracruz fare media is time-consuming and subject to errors. Maintaining ticket stock on hand requires periodic inventory counts and safeguard measures. The performance of routine ticket reconciliations from hand-written manual logs provides an opportunity for errors to occur that may go undetected.

Recommendation:

In order to create efficiencies and reduce the likelihood of error, we recommend that Santa Cruz METRO consider converting the Paracruz manual ticketing system to the electronic ticketing system used by fixed route, so that all fare media for Santa Cruz METRO be automated and monitored under the same electronic ticketing system.

Views of Responsible Officials:

Management agrees with the auditor's recommendation and takes its responsibility to assure the prompt and proper resolution of all audit conditions seriously. In 2018, the following steps were taken by Santa Cruz METRO to automate the Paracruz ticketing system:

- Santa Cruz METRO staff worked with Genfare to create a new Paracruz pass that could be encoded through the PEMs and tracked through the PEM sales reports.
- GFI updated the PEM configurations and the VIP software to include the Paracruz pass and enable the ability to track the passes that are issued through the PEM.
- Staff coordinated with Genfare to ensure that the PEMs were properly producing the pass and that the reports were able to identify and accurately track all Paracruz passes.
- New Paracruz pass media was designed and (blank) ticket stock inventory was purchased (to be processed through the PEMs and activated when purchased by customers).
- Recruiting efforts will begin in January 2019 to hire a Customer Service Manager. This position will work with the Operations Manager: Paratransit Division to create policies and procedures for staff to produce, process and accurately track all sales of Paracruz passes.

Current Year Status:

Resolved.

This information is intended solely for the use of the Board of Directors and management of Santa Cruz METRO and should not be used for any other purpose. However, this report is a matter of public record, and its distribution is not limited.

BROWN ARMSTRONG ACCOUNTANCY CORPORATION

Brown Armstrong Accountancy Corporation

Bakersfield, California December 23, 2019

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SANTA CRUZ METROPOLITAN TRANSIT DISTRICT

FINANCIAL STATEMENTS WITH INDEPENDENT AUDITOR'S REPORT

JUNE 30, 2019 AND 2018

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT JUNE 30, 2019 AND 2018

TABLE OF CONTENTS

Financial Section	<u>Page</u>
Independent Auditor's Report	1
Management's Discussion and Analysis	4
	-
Basic Financial Statements	
Statements of Net Position	16
Statements of Revenues, Expenses, and Changes in Fund Net Position Statements of Cash Flows	18 19
Notes to Basic Financial Statements	21
Required Supplementary Information	
Schedule of Changes in the Net Pension Liability and Related Ratios Schedule of Contributions – Pension	50 51
Schedule of Changes in the Net Other Postemployment Benefits (OPEB) Liability and Related Ratios	52
Schedule of Contributions – OPEB	53
Supplementary Information	
Statements of Operating Expenses	54
Other Schedules and Reports	
Schedule of Expenditures of Federal Awards	55
Notes to Schedule of Expenditures of Federal Awards	56
Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Basic Financial Statements	
Performed in Accordance with Government Auditing Standards	57
Independent Auditor's Report on Compliance for Each Major Program and on Internal Control over Compliance Required by the Uniform Guidance	59
Independent Auditor's Report on Compliance Over Financial Reporting Based on an Audit of Financial Statements Performed in Accordance with the Statutes, Rules, and Regulations of the California Transportation Development Act and the Allocation Instructions and Resolutions of the Transportation Commission	61
Findings and Questioned Costs Section	
Schedule of Findings and Questioned Costs	63
	-

FINANCIAL SECTION

CERTIFIED PUBLIC ACCOUNTANTS

BROWN

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Attachment C

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Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Santa Cruz Metropolitan Transit District Santa Cruz, California

Report on the Basic Financial Statements

We have audited the accompanying basic financial statements of the Santa Cruz Metropolitan Transit District (Santa Cruz METRO), as of and for the years ended June 30, 2019 and 2018, and the related notes to the basic financial statements, which collectively comprise Santa Cruz METRO's basic financial statements as listed in the table of contents.

Management's Responsibility for the Basic Financial Statements

Management is responsible for the preparation and fair presentation of these basic financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of basic financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these basic financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the basic financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the basic financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the basic financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to Santa Cruz METRO's preparation and fair presentation of the basic financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Santa Cruz METRO's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the basic financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

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Opinions

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of Santa Cruz METRO as of June 30, 2019 and 2018, and the respective changes in financial position, and cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Schedule of Changes in the Net Pension Liability and Related Ratios, and Schedule of Contributions – Pension, as well as the Schedule of Changes in the Net Other Postemployment Benefits (OPEB) Liability and Schedule of Contributions – OPEB, as noted in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the basic financial statements that collectively comprise Santa Cruz METRO's basic financial statements. The statements of operating expenses are presented for purposes of additional analysis and are not a required part of the basic financial statements. The schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, and is also not a required part of the basic financial statements.

The statements of operating expenses and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the statements of operating expenses and the schedule of expenditures of federal awards are fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 23, 2019, on our consideration of Santa Cruz METRO's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Santa Cruz METRO's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Santa Cruz METRO's internal control over financial reporting and compliance.

BROWN ARMSTRONG ACCOUNTANCY CORPORATION

Brown Armstrong Accountancy Corporation

Bakersfield, California December 23, 2019

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT MANAGEMENT'S DISCUSSION AND ANALYSIS JUNE 30, 2019 AND 2018

Introduction

The following Management's Discussion and Analysis (MD&A) of activities and financial performance of Santa Cruz Metropolitan Transit District (Santa Cruz METRO or the District) provides a narrative and analytical overview of the financial activities of Santa Cruz METRO with selected comparative information for the years ended June 30, 2019 and 2018. Following the MD&A are the basic financial statements of Santa Cruz METRO together with the notes thereto, which are essential for a full understanding of the data contained in the financial statements.

Activities and Highlights

Santa Cruz METRO is an independent special-purpose district formed in 1969 by the legislature of the State of California for the purpose of providing fixed route bus service to the general public in Santa Cruz County. Santa Cruz METRO assumed direct operation of federally mandated Americans with Disabilities Act (ADA) complementary paratransit (Paracruz) services in November 2004. Prior to 2004, the paratransit service was delivered under contract. Santa Cruz METRO also operates the Highway 17 (Commuter) Express bus service to Santa Clara County in cooperation with the Santa Clara Valley Transportation Authority (VTA), Amtrak, San Joaquin Joint Powers Authority (SJJPA), and the Capitol Corridor Joint Powers Authority (CCJPA). Overseeing the employees who work in the public interest, the Chief Executive Officer (CEO)/General Manager coordinates the operation of Santa Cruz METRO according to the policy and direction of the governing Board of Directors (Board), composed of eleven directors and two ex-officio directors as described in Note 1.A.

The Financial Statements

Santa Cruz METRO's basic financial statements are prepared using proprietary fund (enterprise fund) accounting that uses the same basis of accounting as private-sector business enterprises. Santa Cruz METRO reports its financial results using one enterprise fund under the accrual basis of accounting, which records revenue when earned and expenses when incurred.

The <u>Statements of Net Position</u> present complete information on Santa Cruz METRO's assets and deferred outflows of resources, as well as liabilities and deferred inflows of resources, with the difference reported as net position. Changes in net position that occur over time may serve as an indicator of Santa Cruz METRO's financial position.

The <u>Statements of Revenues, Expenses, and Changes in Fund Net Position</u> report the operating revenues and expenses, non-operating revenues and expenses, and capital contributions. Federal capital grant expenses are listed in the <u>Schedule of Expenditures of Federal Awards</u> and are included in the current year increase in capital assets.

The <u>Statements of Cash Flows</u> report the sources and uses of cash for the fiscal years resulting from *operating* activities, *non-capital financing* activities (operating grants and sales tax receipts), *capital and related financing* activities (capital acquisitions and disposals), and *investing* activities (interest and rental receipts). The net result of these activities, added to the cash balances at the beginning of the year, reconciles to the cash balances (current plus restricted) at the end of the current fiscal year on the <u>Statements of Net Position</u>.

The <u>Notes to the Basic Financial Statements</u> are an integral component of the report, as they provide additional information that is essential to a full understanding of the data provided in the financial statements. The notes describe the nature of Santa Cruz METRO's operations and significant accounting policies as well as clarify financial information unique to Santa Cruz METRO.

Following the basic financial statements and footnotes is the <u>Required Supplementary Information</u>, which provides a schedule of changes in the net pension liability, schedule of contributions to Santa Cruz METRO's defined benefit pension plan, schedule of changes in the net other postemployment benefits (OPEB) liability, and schedule of contributions to the OPEB plan.

The <u>Statements of Operating Expenses</u>, located in the Supplementary Information section of the financial statements, report expenses in greater detail.

Financial Highlights

- The liabilities and deferred inflows of resources of Santa Cruz METRO exceeded its assets and deferred outflows of resources at the close of the year ended June 30, 2019, resulting in a Total Net Position (Deficit) of \$(58,457,594).
- Of this amount, \$82,302,120 consisted of Net Investment in Capital Assets, which reflects investment in capital assets used for operational and administrative functions (e.g., facilities, vehicles, and equipment). Accordingly, these assets are not available for future spending.
- The remaining balance of Total Net Position (Deficit) represents Unrestricted Net Position (Deficit) of \$(140,759,714). The Unrestricted Net Position (Deficit) is the result, in large part, of the District incurring increasing pension obligations (Net Pension Liability) that reached \$57,868,302 by June 30, 2019, and increasing retiree medical benefits obligations (OPEB) in fiscal year 2019 totaling \$114,516,918 at year-end. These liabilities are required to be accounted for under Governmental Accounting Standards Board (GASB) Statement No. 68, and GASB Statement No. 75, which replaces GASB Statement No. 45, effective fiscal year 2018. Net Pension Liability represents a future long-term pension obligation, but does not significantly affect the District's ability to meet immediate (short-term) operational cash flow needs. Therefore, although the projected long-term pension and OPEB obligation costs have generated a deficit net position balance on the financial statements, Santa Cruz METRO is able to utilize current, available funds to pay for ongoing obligations for pension and retiree medical expenses as they come due.
- Total passenger fares revenue decreased 0.4% during the year ended June 30, 2019, to \$10.2 million compared to a 17.6% increase during the year ended June 30, 2018, over the previous year. The decrease directly correlates with the declining local non-student ridership (decreased 4.5% compared to fiscal year 2018) coupled with reduced contract payments from Cabrillo College in the last quarter of the fiscal year 2019. An increase in the University of California, Santa Cruz (UCSC) funding for student transit services in fiscal year 2019 offset the decline in non-student ridership, resulting in the minimal variance year over year.
- Operating expenses (excluding depreciation) decreased 0.69% during the year ended June 30, 2019, to \$53.2 million compared to a 3.2% increase during the year ended June 30, 2018, over the previous year. The minimal decrease in the current year was mainly attributable to the decrease in workers' compensations and pension costs net of increased insurance and settlement costs over the prior year. In the prior year, the increase was mainly attributable to the increase in pension and settlement costs.
- In 2019, Santa Cruz METRO's Capital Assets (after the application of accumulated depreciation) decreased \$2,383,862, compared to a decrease in 2018 of \$215 thousand over the previous year. Depreciable Asset additions and transfers were \$4.5 million, offset by asset retirements and transfers of \$5.8 million and an increase in accumulated depreciation of \$5.3 million offset by a \$5.8 million write-off of accumulated depreciation associated with retired assets. Asset additions were attributed primarily to the purchase of revenue vehicle replacements during fiscal year 2019. Capital Asset procurements are funded by a combination of federal, state, and local grants as well as Operating and Capital Reserves.

Financial Activities

The following discussion provides an overview of the financial activities related to operations (operating revenue and expense) and capital funding (contributions) received for facilities improvements and the purchase of capital equipment for the year ended June 30, 2019.

Operating Revenue and Expense:

Santa Cruz METRO utilizes five primary sources of revenue to operate its public transit services: passenger fares, sales and use taxes, local transportation funds (TDA), federal funds, and other non-transportation related revenues (including advertising income, investment income, and rental income). Operating expenses are classified into ten basic categories: labor and fringe benefits, services, mobile materials and supplies, other materials and supplies, utilities, insurance costs (casualty and liability), taxes, purchased transportations costs, miscellaneous expense, and leases and rental expenses. These categories are consistent with the Uniform System of Accounts (USOA) and National Transit Database (NTD) reporting.

As with many transit and public agencies across the region and throughout the state, Santa Cruz METRO has faced financial challenges in the past decade due to significant increases in operating and capital costs with lagging increases in operating or capital contributions

- Federal bus transit funding is generated from gasoline and diesel fuel taxes. Federal gasoline and diesel fuel tax levels have been unchanged since 1993, therefore Federal assistance has remained relatively flat. The recurring costs for health benefits, retirement, services, materials and supplies, insurance, and utilities have significantly exceeded the annual Consumer Price Index (CPI) for the region since 2012.
- The California Transportation Development Act (TDA) provides two major sources of funding for public transportation: the Local Transportation Fund (LTF) and the State Transit Assistance Fund (STA). These funds are for the development and support of public transportation needs that exist in California and are allocated to areas of each county based on population, taxable sales, and transit performance. STA funding is derived from the statewide sales tax on diesel fuel. Since fiscal year 2014, STA funding had been on the decline. On April 28, 2017, Governor Brown signed Senate Bill (SB) 1 (Chapter 5, Statutes of 2017), known as the Road Repair and Accountability Act of 2017. SB 1 augments the base of the STA program essentially doubling the funding for this program. Santa Cruz METRO's financial position continues to improve with this much-needed influx of operating and capital funding.

Capital Program:

In fiscal year 2019, Santa Cruz METRO spent \$3.1 million on the purchase of capital assets and on new and ongoing capital projects. A total of \$3.0 million of these capital additions were paid for with capital contributions funded by a variety of sources, including from the Federal Transit Administration (FTA), California Proposition 1B Transportation Bonds (Public Transportation Modernization, Improvement, and Service Enhancement Account (PTMISEA) and California Office of Emergency Services California Transit Security Grant Program (Cal-OES CTSGP), STA, STA State of Good Repair (STA-SGR), the State-Local Partnership Program (SLPP), the State Transportation Improvement Program (STIP), and Measure D local sales tax allocations. A total of \$118 thousand of these capital purchases were made using Operating and Capital Reserve Funds.

Bus Replacement Strategies:

Operating buses and owning/maintaining transit facilities is a capital-intensive business. Funding Santa Cruz METRO's overall operation is a delicate balance between identifying the resources to operate the service and identifying the resources to purchase and maintain the vehicles and facilities with which to operate the service. Through the early 2000s, Santa Cruz METRO had always been able to acquire new buses to replace buses that had reached their useful life. Due to the 2008/2009 economic recession that limited funding availability in the following years, along with the elimination of the ability to acquire new buses though the federal earmark process, by the start of fiscal year 2018 over half of Santa Cruz METRO's fleet was beyond its useful life. Older buses are still operational but have significantly increased maintenance costs.



Addressing the challenge of aging equipment and the attrition of rolling stock inventory continues to be a priority. With the passage of Measure D in 2016 and Senate Bill 1 (the Road Repair and Accountability Act of 2017), Santa Cruz METRO now has recurring revenue sources to address Santa Cruz METRO's critical issue of operating buses beyond their intended useful life. To that end, the Santa Cruz METRO Board adopted a new capital budget funding plan in fiscal year 2018 that results in \$3 million per year being dedicated annually to the capital budget. This new strategy created the "Bus Replacement Fund" and establishes consistent annual transfers of STA-SB1 funds and Measure D funds to the capital budget that are needed to provide funding and stability for the required local match for capital grants used to replace obsolete fixed-route buses and Paratransit vehicles. Annual unspent Measure D and STA-SGR (State of Good Repair) funds will carry-forward in the Bus Replacement Fund until they are allocated to specific projects and spent on new replacement buses and vans.

In conjunction with the creation of the Bus Replacement Fund, Santa Cruz METRO has developed a Long Range Bus Replacement Plan to upgrade and reduce the average age of the fixed route bus fleet while maintaining the number of buses required to meet operational needs. In fiscal year 2018, Santa Cruz METRO procured three buses in a lease-to-buy arrangement, and in fiscal year 2019, acquired 14 buses from Santa Clara Valley Transportation Authority, and is refurbishing two older CNG buses, leaving only 34 buses in the fleet beyond their useful life at the start of fiscal year 2020. In fiscal year 2020 and beyond, Santa Cruz METRO anticipates receiving new buses from previously won grants, continuing to refurbish older buses, and acquiring new CNG buses through a lease-to-buy agreement, effectively updating the fleet in the next five years.

The Bus Replacement Fund establishes an on-going commitment to the Capital Budget and efforts to maintain the District's assets in a state of good repair.

Electric Bus and Infrastructure Projects

Santa Cruz METRO is working with the Center for Transportation and the Environment (CTE) to develop Santa Cruz METRO's Zero Emission Bus implementation plan. Santa Cruz METRO secured funds and is in procurement to purchase seven battery-electric buses. Two of these buses are being acquired with assistance from the State of California Low Carbon Transit Operations Program (LCTOP), which requires the buses to serve Watsonville's designated Disadvantaged Community.

- Watsonville Circulator Two Zero Emission Buses (ZEB) will arrive in quarter 1 of 2020 with this service to start in the fall 2020 Bid. Depending on the final routing, two buses are assumed to be needed to run the Watsonville Circulator for service all day. However, if a two-way loop is implemented then it could require all four buses to operate this service. Monterey Bay Air Resources District (MBARD) gave us a one-year operating grant for \$200,000. Delays in delivery of the buses have required a one-year extension for the operating grant.
- Charging Infrastructure at Watsonville Transit Center Consulting work continues on Santa Cruz METRO's FTA § 5339 Low and No Emission Bus Program (Low-No) project. The Low-No program makes funding available nationwide to purchase battery-electric, fuel cell, or hybridenergy buses and infrastructure to accelerate the deployment and acceptance of advanced vehicle technologies to reduce greenhouse gas emissions. This project is in alignment with the District's "Electric Bus Implementation Strategy" adopted in September 2015. Santa Cruz METRO matched this grant with PTMISEA funds and local Operating and Capital Reserves.

Noteworthy capital project activity this fiscal year includes:

Cameras on Buses - Santa Cruz METRO was one of the last public transit agencies in the nation
operating without an onboard security surveillance system, however with funding from Cal-OES
California Transit Security Grant Program funds (CTSGP) cameras were installed on many Santa
Cruz METRO's buses in fiscal years 2019 and 2018. This project is to be completed in fiscal year
2020. All future new buses purchased by Santa Cruz METRO will come outfitted and installed
with fully operational cameras. Having this type of equipment on Santa Cruz METRO's buses and
paratransit vehicles is important to the safety and security of bus riders and employees, and
fulfills Santa Cruz METRO's commitment to follow TDA triennial audit recommendations to install
them.



- Paracruz Vehicles STIP and Measure D sales tax funds were used to purchase three (3) vehicles in fiscal year 2018. In fiscal year 2019, eleven (11) Paracruz vans were purchased with FTA § 5339 Bus and Bus Facilities Program funds and Measure D sales tax funds. Additionally, one (1) Paracruz van was acquired in fiscal year 2019 with FTA § 5310 funds.
- Four (4) Articulated Buses Due to the success of using articulated buses on UCSC routes, Santa Cruz METRO requested the purchase of articulated buses that the Santa Clara Valley Transportation Authority (VTA) was planning on decommissioning. In October 2018, VTA agreed to allow the purchase of four (4) 2002 New Flyer Diesel Articulated buses that they had in service, for a purchase price of one dollar (\$1.00) each plus decommissioning costs. These buses assist in meeting transport load demands to UCSC routes and have eliminated the cost of monthly payments for three articulated buses that were previously leased.
- Ten (10) 2014 Gillig Diesel Electric Hybrid Buses In October 2018, VTA transferred to Santa Cruz METRO ten (10) diesel electric hybrid buses for operation in the Highway 17 Express Service route, a commuter transit bus service between Santa Cruz County and Santa Clara County, operated by Santa Cruz METRO and partially subsidized by VTA. Like the four articulated buses from VTA, Santa Cruz METRO paid only decommissioning costs for these vehicles. These buses have contributed to meeting the goals of Santa Cruz METRO's Long Range Bus Replacement Plan.
- Three (3) 2016 New Flyer Buses Santa Cruz METRO entered into a lease-to-purchase agreement (capital lease) in fiscal year 2018 for three New Flyer Xcelsior buses that extends through November 2023. This purchase is part of Santa Cruz METRO's effort to replace and update its aging fleet. The principal portion of the ongoing monthly lease payments is funded by Measure D funds.
- Electric Bus and Infrastructure Project Consulting work continues on Santa Cruz METRO's FTA § 5339(c) Low and No Emission Bus Program (Low-No) project. The Low-No program makes funding available nationwide to purchase battery-electric, fuel cell, or hybrid-energy buses to accelerate the deployment and acceptance of advanced vehicle technologies to reduce greenhouse gas emissions. This project is in alignment with the District's "Electric Bus Implementation Strategy" adopted in September 2015. This grant funds three Over the Road Coaches (OTRCs) and the partnership with several vendors including project management consulting services. Santa Cruz METRO matched this grant with PTMISEA funds and local Operating and Capital Reserves.
- Mid-Life Bus Engine Overhauls Campaign The Mid-Life Bus Engine Overhauls Campaign increases bus reliability and reduces maintenance cost during years 7 to 12, usually enabling an additional 2 years of lower maintenance cost. This project is funded by FTA § 5339 funds matched with Measure D funds; four buses received a mid-life engine overhaul in fiscal year 2019.
- Bus Repaint Campaign Santa Cruz METRO was able to repaint 26 buses this fiscal year. Bus
 exterior paint deteriorates through bus washing and sun UV fading. Repainting provides a
 protective seal for body seams, a good public image, and enables ease of cleaning. This project
 was also funded with FTA § 5339 funds matched with Measure D funds.
- Automatic Vehicle Location (AVL) On-board technology in the transit industry has afforded transit operators the ability to utilize detailed data to optimize services and offer an array of conveniences to their riders. Santa Cruz METRO is utilizing GMV Syncromatics for the purchase and installation of an AVL system to maximize operational efficiency and customer amenity. The AVL system is scheduled to be implemented system-wide in early fiscal year 2021. See the *Future Operational Improvements* section in this report for further information.

Ridership:

At the end of fiscal year 2019, the Santa Cruz METRO fixed-route bus system consisted of 24 routes, and provided 5,046,560 rides with a fleet of 94 Compressed Natural Gas (CNG) and diesel buses, a decrease of 1,952 fixed-route rides (0.04%) from the previous year. As with many transit agencies across the nation, ridership has eroded due to prolonged low fuel costs, greater access to personal vehicles, service reductions due to budgetary constraints, as well as the rising popularity and public usage of ride-sharing services such as Uber and Lyft.

Paracruz, Santa Cruz METRO's paratransit service, provided 73,467 paratransit rides to mobility impaired patrons on 32 specially equipped minibuses and minivans during fiscal year 2019. This represents a 1.7% increase in Paracruz ridership from the prior year (1,258 fewer paratransit rides), resulting primarily from an increase in the elderly and disabled population in Santa Cruz METRO's paratransit service area.

Factors Effecting Financial Conditions

A significant source of revenue for Santa Cruz METRO is retail sales and use tax in Santa Cruz County. Sales tax accounts for almost 50% of budgeted revenue while the TDA Local Transportation Fund (TDA-LTF), also funded by sales tax, provides an additional 13.2% to the budget. Santa Cruz METRO's actual sales tax receipts increased 4.6% in fiscal year 2019, and 4.4% in fiscal year 2018, while the TDA-LTF receipts increased by 7.7% and 6.7%, respectively.

Despite the continuing recovery experienced in the local economy, world-wide economic realities and uncertainties about funding at the federal level necessitate that Santa Cruz METRO closely monitor revenue and expenses and continue to employ cost control measures to balance its budget.

Future Outlook

For the first time since the economic crises of 2008/2009, the fiscal year 2020 budget includes a five year balanced projection of revenues and expenses, providing a clear road map for the delivery of service, future planned improvements and addressing anticipated challenges. The budget and the opportunity for that vision is made possible by not only the influx of funds from Measure D and SB 1, but also the dedication of Santa Cruz METRO's employees who recognized the critical need that Santa Cruz METRO plays in the community and made personal sacrifices to support the agency's long term goals by accepting a myriad of compensation concessions for the past several years. After several months of negotiations, new labor agreements were finalized in early fiscal year 2020, reflecting salary adjustments and title changes recommended through a District-wide class and compensation study performed in fiscal year 2019.

Future Funding and Reserves:

Local Santa Cruz County Measure D was approved in November 2016 by over 2/3 of Santa Cruz County voters in order to fund a comprehensive package of county-wide transportation improvements through a 0.5% sales and use tax levy on retail sales within Santa Cruz County for a thirty-year period, effective April 1, 2017. Santa Cruz METRO is allocated 16% of Measure D sales and use tax revenues collected, less administrative costs, to provide transit and paratransit service for seniors and people with disabilities. Measure D is providing over \$3 million dollars in revenue each year.

SB 1 (Chapter 5, Beall, 2017), known as The Road Repair and Accountability Act of 2017, was signed into law in April 2017, providing a significant, stable and ongoing increase in state transportation funding for the first time in four years, generating an estimated \$5.2 billion annually over the next decade for the State of California. Funding is provided by state-wide increases in gasoline and diesel taxes as well as increases in vehicle registration fees. The passage of SB 1 established a new State of Good Repair (STA-SGR) program that funds capital projects that support public and community transportation services (e.g., transit and paratransit), with preference given to counties where local voters have approved taxes or fees dedicated to transportation in their community. STA-SGR should provide Santa Cruz METRO with approximately \$737 thousand per year. California Proposition 6, the ballot measure to overturn the tax and fee increases and repeal SB 1, was defeated in November 2018, helping to protect this vital investment in public transit and transportation.

Prior to the outcome of Proposition 6 and in response to this financial threat, Santa Cruz METRO was able to dialogue with key funding partners in the community. Cabrillo College students voted to impose a mandatory transportation fee of \$40 per student per semester effective fall semester 2016 to sustain bus service that was scheduled to be eliminated due to a Comprehensive Operational Analysis (COA) service restructuring. The fee provides each student with a bus pass valid seven days a week during the semester term, providing Santa Cruz METRO bus service throughout Santa Cruz County with transfers to Monterey-Salinas Transit. Cabrillo College has extended their commitment for transit funding through the 2019-20 school year. Additionally, UCSC has increased its level of funding for student transit services for the 2018-19 academic year, and increased it further for the 2019-20 academic year

Santa Cruz METRO's improving financial position has allowed for a renewed focus on prudent financial planning by shoring up Operating and Capital reserve levels. Maintaining reserve funding will prove a valuable long-term investment; reserves allow public agencies some ability to navigate difficult times and respond to short-term crises and funding disruptions. Additionally, the fiscal year 2020 budget calls for \$2 million to be put towards prefunding long-term retirement-related liabilities. Establishing an irrevocable trust for funding the defined benefit pension plan (CaIPERS) and Other Post-Employment Benefits (OPEB) (retiree medical, dental, vision insurance) obligations will not only increase investment income, but will reduce the growing unfunded long-term liabilities associated with these retiree-related commitments, as well as reduce future required contribution levels. Prefunding can improve financial reporting outcomes as well as preserve Santa Cruz METRO's positive credit ratings.

Fare Structure and Ticketing Initiatives:

In fiscal year 2019, Santa Cruz METRO staff explored transit incentive programs and fare payment technology improvements.

- New Single-Ride tickets were introduced in October 2018, to help shorten wait times while boarding the Highway 17 Express and local routes.
- Downtown Employee Bus Pass Program Pilot In an effort to increase mobility options and reduce single occupant vehicle travel in downtown Santa Cruz, Santa Cruz METRO collaborated with the City of Santa Cruz by issuing 4,000 "Go Santa Cruz" bus passes to provide to every downtown employee for a one year pilot project to test the appeal of public transportation for new users who work in the downtown area. These passes provide unlimited rides on Santa Cruz METRO's local service for the pilot project period. Santa Cruz METRO's portion of project costs, totaling \$311,117, were reimbursed by the City of Santa Cruz. The estimated loss in fares from the pilot program was deduced by approximating the cost of a 31-day bus pass (\$65) for the downtown employees for a projected loss of \$205,000. The actual fare loss and success of the program will be reassessed at the end of the pilot period by both the City and Santa Cruz METRO's Planning Department in fiscal year 2021.
- Highway 17 Express Mobile Ticketing Program Pilot METRO will use the Highway 17 Express
 route to test a mobile ticketing system using a one-year pilot. METRO is employing Masabi to
 implement this pilot program in March of 2020. The intent of this pilot is to minimize boarding
 times and simplify the ticket purchase process. Upon completion of the pilot, METRO will decide
 whether to continue this service and expand it to the rest of the system. Purchase of on-board
 validators will likely be necessary to provide mobile ticketing to Santa Cruz METRO's entire
 system

Future Operational Improvements:

<u>Bus On Shoulders</u> – Santa Cruz METRO collaborated with the Santa Cruz County Regional Transportation Commission (SCCRTC) on a Caltrans Planning Grant to assess the feasibility of bus on shoulders operations on the Highway 1 corridor. Santa Cruz METRO contributed to the environmental/design costs and will ultimately contribute to California Highway Patrol (CHP) and Caltrans operational support costs as the project commences. SCCRTC is managing the bus on shoulder project in conjunction with an auxiliary lane project with Caltrans. Construction will begin in fiscal year 2021 on the first segment from Soquel Avenue to 41st Avenue, with the other two segments of Highway 1 to follow pending funding.

<u>The ITS (Intelligent Transportation System) Project</u>, which encompasses both AVL and an Audio/Visual Annunciation System (AVAS) commenced in fiscal year 2019 with funding received from the Transportation Improvement Program (STIP) in October 2018, and is expected to be completed by fiscal year 2021:

- AVL (Automatic Vehicle Location) describes the use of computers and Global Positioning Systems (GPS) in dispatching and tracking transit vehicles. The Planning and Information Technology (IT) Departments are coordinating to introduce this technology to improve operational efficiency, data gathering and analysis, and provide a customer facing Predictive Arrival and Departure System (PADS). Transit agencies and its riders benefit from these improvements to service planning and customer service through real-time information. This technology will provide Santa Cruz METRO with much needed data that will be used to improve the accuracy of on-time performance, making for better system service. AVL will also significantly enhance the customer's experience by providing up to date information on bus arrival times and system disruptions. The successful passage of SB 1 has resulted in providing Santa Cruz METRO with state funds to purchase components of an AVL system for the fixed-route bus network in fiscal year 2019 and fiscal year 2020, with implementation system-wide expected by early fiscal year 2021.
- AVAS provides automatic audio announcements and visual displays of destination and stop information for passengers with disabilities utilizing GPS to obtain a vehicle's location on a path of travel. Santa Cruz METRO procured an AVAS in response to ADA-related litigation in 2002. Santa Cruz METRO's current AVAS is no longer supported and is faced with dwindling parts availability. Therefore, an updated AVAS is deemed an essential element to this project.

<u>Refurbishing Fleet</u>: In October 2018, Santa Cruz METRO received funding from the STIP for refurbishing four older CNG buses, which will add 4-6 years to their useful life.

<u>Zero Emission Buses (ZEBs)</u>: In early 2017, the Santa Cruz METRO Board renewed their commitment to air quality and sustainability by adopting a resolution to achieve a fully zero emissions bus fleet by 2040, in anticipation of the California Air Resources Board mandating this goal in late 2018 for all publicly operated bus fleets in California. Santa Cruz METRO has secured funding that will purchase seven zero emissions buses:

- In June 2016, Santa Cruz METRO was awarded a grant for the District's first electric bus from the LCTOP administered through Caltrans, to be run as a circulator in Watsonville.
- In July 2016, Santa Cruz METRO was awarded a FTA 5339(c) Low-No grant for three zero emissions buses.
- In October 2018, the California Transportation Commission approved an allocation of State Transportation Improvement Program (STIP)/Local Partnership Program (LPP) funding to Santa Cruz METRO for the purchase of two electric buses.
- In June 2018, the fiscal year 2017 and fiscal year 2018 LCTOP awards, in combination, were approved to fund two ZEBs to be operated as Watsonville Circulators. Fiscal year 2019 LCTOP funding will fund EV charging infrastructure for electric buses.

These grants will provide funding not only for the electric buses but for some of the infrastructure needed to operate them. Currently, an order is in progress with Proterra for four ZEBs with a delivery commitment to Santa Cruz METRO of February 2020.

Financial Analysis

Following are the condensed comparative financial statements, which highlight key financial data. Certain significant year-to-year variances are discussed following the statements.

Statements of Net Position:

Condensed Statements of Net Position

Condensed Statements of Net Position	2019	2018	2017	2019 to 2018 Increase/(Decrease) Amount %	2018 to 2017 Increase/(Decrease) Amount %
Assets Current Assets Capital Assets - Net Restricted Assets	\$ 33,112,067 83,472,558 11,059,070	\$ 28,260,602 85,856,420 8,513,085	\$ 22,587,204 86,071,566 8,354,300	\$ 4,851,465 17.25 (2,383,862) -2.89 2,545,985 29.99	6 (215,146) -0.2%
Total Assets	\$ 127,643,695	\$ 122,630,107	\$ 117,013,070	\$ 5,013,588 4.1%	\$ 5,617,037 4.8%
Deferred Outflows of Resources Pension and OPEB Contributions Total Deferred Outflows of Resources	\$ 13,543,340 \$ 13,543,340	\$ 16,717,218 \$ 16,717,218	\$ 13,585,398 \$ 13,585,398	\$ (3,173,878) -19.0 \$ (3,173,878) -19.0	
Liabilities Current Liabilities Non-Current Liabilities Other Long-Term Liabilities	\$ 7,220,527 11,633,273 174,972,058	\$ 6,735,562 9,339,794 170,972,880	\$ 6,909,520 6,947,590 91,066,828	\$ 484,965 7.2% 2,293,479 24.6 3,999,178 2.3%	6 2,392,204 34.4%
Total Liabilities	\$ 193,825,858	\$ 187,048,236	\$ 104,923,938	\$ 6,777,622 3.6%	\$ 82,124,298 78.3%
Deferred Inflows of Resources Pension and OPEB deferrals	\$ 5,818,771	\$ 8,918,033	\$ 5,306,999	\$ (3,099,262) -34.8	% \$ 3,611,034 68.0%
Total Deferred Inflows of Resources	\$ 5,818,771	\$ 8,918,033	\$ 5,306,999	\$ (3,099,262) -34.8	% \$ 3,611,034 68.0%
Net Position Net Investment in Capital Assets Unrestricted Net Position	\$ 82,302,120 (140,759,714)	\$ 84,442,069 (141,061,013)	\$ 86,071,566 (65,704,035)	\$ (2,139,949) -2.5% 301,299 0.2%	
Total Net Position	\$ (58,457,594)	\$ (56,618,944)	\$ 20,367,531	\$ (1,838,650) 3.2%	\$ (76,986,475) -378.0%

2019 vs 2018 Analysis

Key changes include:

- Current assets increased by \$4.9 million, or 17.2%, to \$33.1 million, primarily due to the • significant increase in grants receivables for unreimbursed Federal operating assistance at yearend. These funds were received in July 2019.
- Capital assets net decreased by \$2.4 million, or 2.8%, to \$83.5 million, primarily due to • increased depreciation of existing assets. The rate of aging capital assets/expensing off the use of capital assets over their estimated period of utility is outpacing the rate of construction and procurement of new vehicles and equipment.
- Restricted assets increased by \$2.5 million, or 29.9%, to \$11.1 million due to Measure D sales • tax allocations, LCTOP, and State Transit Assistance - State of Good Repair (STA-SGR) unspent funds currently committed against awarded grants.
- Deferred outflows of resources totaling \$13.5 million reflect \$3.9 million in OPEB retiree medical, dental and vision insurance premium payments and \$9.6 million in pension contributions that were recorded in the current fiscal year, as required by GASB Statements No. 75 and No. 68, respectively.
- Current liabilities increased by \$485 thousand, or 7.2%, to \$7.2 million in total. An increase in accrued construction retention, along with large year-end payables due for legal counsel (employee contract negotiations), property and liability insurance (CalTIP) and security cameras resulted in this comparative increase over prior year.
- Non-current liabilities increased by \$2.3 million, or 24.6%, to \$11.6 million due to the receipt of Measure D sales tax allocations, LCTOP and STA-SGR grant funding. Capital grant funds and subsidies received are restricted and reported as liabilities (unearned revenue) until spent on the specific project or purpose for which they were awarded.

- Other long-term liabilities increased by \$4.0 million, or 2.3%, to \$175.0 million. Even though long-term liabilities associated with worker's compensation and pension decreased in fiscal year 2019, a net increase in total long-term liabilities was experienced this year, driven by a \$7.6 million increase in OPEB obligations.
- Deferred inflows of resources of \$5.8 million in pension investment earnings and OPEB deferrals were recognized in the current year through the application of GASB Statements No. 68 and No. 75, respectively.

			2019 to 2018	
			Increase/(Decrea	ise)
	2019	2018	Amount	%
Operating Revenues	\$ 10,238,963	\$ 10,280,559	\$ (41,596)	-0.4%
Operating Expenses	58,447,338	58,054,672	392,666	0.7%
Net Operating Loss	(48,208,375)	(47,774,113)	(434,262)	0.9%
Non-Operating Revenues	43,341,253	40,580,481	2,760,772	6.8%
Capital Grant Contributions	3,028,472	2,594,506	433,966	16.7%
Decrease in Net Position	\$ (1,838,650)	\$ (4,599,126)	\$ 2,760,476	-60.0%
			2018 to 2017	
			Increase/(Decrea	se)
	2018	2017	Amount	%
Operating Revenues	\$ 10,280,559	\$ 9,720,871	\$ 559,688	5.8%
Operating Expenses	58,054,672	56,141,378	1,913,294	3.4%
Net Operating Loss	(47,774,113)	(46,420,507)	(1,353,606)	2.9%
Non-Operating Revenues	40,580,481	36,701,352	3,879,129	10.6%
Capital Grant Contributions	2,594,506	3,632,663		-28.6%
Decrease in Net Position	\$ (4,599,126)	\$ (6,086,492)	\$ 1,487,366	-24.4%

Statements of Revenues, Expenses, and Changes in Fund Net Position:

<u>2019 vs 2018 Analysis</u>

Operating Revenues (Passenger Fares) increased by \$42 thousand, or 0.4%, this year over the prior year as a result of a decreases in ridership that transit agencies across the nation are facing. Additional narrative about passenger fares can be found in the *Ridership* section of this report

Operating Expenses increased by \$393 thousand, or 0.7%, overall when compared to last year due to several factors: increases in professional and technical services, all materials and supplies, settlement claims costs, and depreciation, net of the decrease in labor and fringe benefits, due primarily to the reduction in the Worker's Compensation year-end reserves and, and a decrease in the annual adjusting entry for GASB Statement No. 75 OPEB expense.

Non-Operating Revenues increased overall by \$2.8 million, or 6.8%, over last year, primarily due to increases in sales and use tax revenues, TDA, STA, and Federal Operating Assistance. Sales and use tax and STA revenues both increased by nearly \$1.1 million each, while TDA increased by \$520 thousand, and Federal Operating Assistance by \$200 thousand in fiscal year 2019.

Capital Contributions are capital grant and Measure D sales tax funds received for facilities improvements and the purchase of capital equipment including revenue vehicles. The receipt of capital funds can fluctuate year over year based on a variety of factors including project eligibility requirements, formula-based funding criteria, the economy, etc. Capital contributions increased by \$434 thousand, or 16.7%, over last year.

Statements of Cash Flows:

	 2019	 2018	20	019 to 2018 Change
Net Cash Used in Operating Activities Net Cash Provided by Non-Capital Financing Activities Net Cash Provided by (Used in) Capital and Related	\$ (38,591,406) 42,694,343	\$ (37,051,184) 39,956,902	\$	(1,540,222) 2,737,441
Financing Activities Net Cash Provided by Non-Transportation Activities	(4,518,614) 466,496	774,168 283,038		(5,292,782) 183,458
Net Increase in Cash and Cash Equivalents	50,819	3,962,924		(3,912,105)
Cash and Cash Equivalents, Beginning of Year	 28,023,632	 24,060,708		3,962,924
Cash and Cash Equivalents, End of Year	\$ 28,074,451	\$ 28,023,632	\$	50,819
	 2018	 2017	20	018 to 2017 Change
Net Cash Used in Operating Activities Net Cash Provided by Non-Capital Financing Activities Net Cash Provided by (Used in) Capital and Related	\$ 2018 (37,051,184) 39,956,902	\$ 2017 (34,366,265) 35,801,841	20 \$	
Net Cash Provided by Non-Capital Financing Activities	\$ (37,051,184)	\$ (34,366,265)		Change (2,684,919)
Net Cash Provided by Non-Capital Financing Activities Net Cash Provided by (Used in) Capital and Related Financing Activities	\$ (37,051,184) 39,956,902 774,168	\$ (34,366,265) 35,801,841 (2,038,501)		Change (2,684,919) 4,155,061 2,812,669

Economic Factors and Next Year's Budget

State law requires Santa Cruz METRO to adopt an annual budget by resolution of the Board. In the spring preceding the start of each fiscal year, staff presents an annual budget based on established District goals, objectives and performance measures to the Board. The presentation may recommend using financial reserves to balance the budget when proposed expenses exceed projected revenues.

The Santa Cruz METRO Board approves the annual budget prior to implementation. Once adopted, the Board has the authority to amend the budget. While the legal level of budgetary control is at the entity level, the District maintains stricter control at departmental and line item levels to serve various needs. Any increase to the expense budget as a whole requires the approval of the Board.

During the fiscal year, the adopted Operating and Capital budgets are used as management tools to monitor revenues and expenses and evaluate operating performance at any given time period. The Board of Directors monitors budget-to-actual performance through monthly staff reports. Department managers monitor budget-to-actual performance on an accrual basis and meet with the CEO monthly to review significant variances.

The fiscal year 2020 Operating budget was adopted by the Board on June 28, 2019, totaling \$51,717,646, representing a 3.7% growth over that of the previous year. The Operating budget is one of restrained optimism, planning for a future in which recent enacted local and state legislation will provide the District with a much-needed infusion of revenue. The District continues to work with its funding partners and employees to pursue its goals of excellent service. The Capital budget of \$20,362,532 contains projects necessary and essential to sustain the District's existing service and operating facilities.

These significant factors were considered as budget assumptions when preparing Santa Cruz METRO's budget for the fiscal year 2020:

- Expectation that passenger fare revenue will experience a 5.4% decrease from prior year budget primarily due to decreased fixed-route ridership.
- Anticipated increases in Special Transit (contract) fares revenue: 4.7% from prior year due to a new program/contract with the City of Santa Cruz.
- Expectation that sales and use tax revenues will increase at a rate of 4.0% from prior year budget.
- Expectation that Santa Cruz County Measure D will infuse approximately \$3.4 million of sales tax revenue funding into the annual budget for fiscal year 2020.
- TDA STA Operating revenue to increase 28% due to the passage of SB 1.
- Bus service plans must continue to be sensitive to funding constraints and revenue projections due to economic uncertainty and legislative issues.
- California Public Employees Retirement System (CalPERS) retirement employer contribution rate increases from 26.8% in fiscal year 2019 to 30.2% in fiscal year 2020.
- An average increase of 5% in medical insurance premiums is anticipated.
- Sensitivity to and monitoring of controllable costs and consumables.
- Continued efforts to identify efficiencies in costs.

Contacting Santa Cruz METRO's Financial Management

Santa Cruz METRO's financial report is designed to provide Santa Cruz METRO's Board of Directors, management, and the public with an overview of Santa Cruz METRO's finances. For additional information about this report, please contact Angela Aitken, Finance Manager, at 110 Vernon Street, Santa Cruz, CA 95060.

BASIC FINANCIAL STATEMENTS

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT STATEMENTS OF NET POSITION JUNE 30, 2019 AND 2018

	2019	2018
ASSETS		
CURRENT ASSETS Cash and Cash Equivalents Sales and Use Taxes, Grants, and Other Receivables Inventory Prepaid Expenses	\$ 17,015,381 14,597,555 783,335 715,796	\$ 19,510,547 7,457,858 722,933 569,264
Total Current Assets	33,112,067	28,260,602
RESTRICTED ASSETS Cash and Cash Equivalents	11,059,070	8,513,085
CAPITAL ASSETS Building and Improvements Revenue Vehicles Operations Equipment Other Equipment Other Vehicles Office Equipment	78,251,147 44,779,255 6,856,983 2,131,733 1,328,914 4,019,562	76,426,089 48,319,563 6,570,546 2,131,733 1,244,205 3,962,129
Total Depreciated Capital Assets Less Accumulated Depreciation	137,367,594 (67,975,486)	138,654,265 (68,452,779)
Total Depreciated Capital Assets Net of Accumulated Depreciation	69,392,108	70,201,486
Construction-in-Progress Land	2,484,139 11,596,311	4,058,623 11,596,311
Total Capital Assets	83,472,558	85,856,420
Total Assets	127,643,695	122,630,107
DEFERRED OUTFLOWS OF RESOURCES		
Deferred Amounts from Other Postemployment Benefits (OPEB) Deferred Amounts from Pension Activities	3,906,373 9,636,967	3,784,611 12,932,607
Total Deferred Outflows of Resources	\$ 13,543,340	\$ 16,717,218

The accompanying notes are an integral part of these financial statements.

6C.20

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT STATEMENTS OF NET POSITION (Continued) JUNE 30, 2019 AND 2018

	2019	2018
LIABILITIES		
CURRENT LIABILITIES Accounts Payable and Accrued Liabilities Accrued Payroll and Employee Benefits Deferred Rent Workers' Compensation Liabilities, Current Other Accrued Liabilities Security Deposit Capital Lease	<pre>\$ 1,833,617 4,257,786 3,275 437,183 423,426 13,809 251,431</pre>	\$ 1,528,697 4,069,796 3,141 710,917 166,714 12,384 243,913
Total Current Liabilities	7,220,527	6,735,562
NON-CURRENT LIABILITIES Unearned Revenue - State Transit Assistance (STA) Unearned Revenue - PTMISEA Grant Unearned Revenue - Proposition 1B Grant Unearned Revenue - Measure D Unearned Revenue - LCTOP	1,631,378 4,778,292 1,737 2,953,657 2,268,209	1,003,033 4,776,955 409,201 1,560,667 1,589,938
Total Non-Current Liabilities	11,633,273	9,339,794
OTHER LONG-TERM LIABILITIES Workers' Compensation Liabilities, Net of Current Capital Lease Net OPEB Liability Net Pension Liability	1,668,551 919,007 114,516,198 57,868,302	2,784,881 1,170,438 106,945,439 60,072,122
Total Other Long-Term Liabilities	174,972,058	170,972,880
Total Liabilities	193,825,858	187,048,236
DEFERRED INFLOWS OF RESOURCES		
Deferred Amounts from OPEB Deferred Amounts from Pension Activities	3,003,868 2,814,903	6,520,486 2,397,547
Total Deferred Inflows of Resources	5,818,771	8,918,033
NET POSITION (DEFICIT)		
Net Investment in Capital Assets Unrestricted Net Position (Deficit)	82,302,120 (140,759,714)	84,442,069 (141,061,013)
Total Net Position (Deficit)	\$ (58,457,594)	\$ (56,618,944)

The accompanying notes are an integral part of these financial statements. 17

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION FOR THE YEARS ENDED JUNE 30, 2019 AND 2018

	2019	2018
OPERATING REVENUES Passenger Fares Special Transit Fares	\$ 4,382,160 5,856,803	\$ 4,483,352 5,797,207
Total Operating Revenues	10,238,963	10,280,559
OPERATING EXPENSES Wages, Salaries, and Employee Benefits Materials and Supplies Other Expenses Depreciation	43,409,624 3,255,180 6,495,732 5,286,802	45,022,896 3,135,709 5,368,916 4,527,151
Total Operating Expenses	58,447,338	58,054,672
Net Operating Loss	(48,208,375)	(47,774,113)
NON-OPERATING REVENUES (EXPENSES) Sales and Use Taxes Transportation Development Act (TDA) Assistance State Transit Assistance (STA) Federal Transit Administration (FTA) Section 5307 Operating Assistance FTA Section 5311 Rural Operating Assistance Alternative Fuel Tax Credit Interest Income Rental Income Other Revenue Gain on Sale and Disposal of Property, Equipment, and Inventory Total Non-Operating Revenues (Expenses)	23,842,398 7,288,209 4,253,929 6,794,772 174,321 - 319,195 147,301 492,562 28,566 43,341,253	22,796,094 6,767,933 3,196,463 6,568,455 170,428 354,826 141,653 141,385 433,750 <u>9,494</u> 40,580,481
Net Loss Before Capital Contributions	(4,867,122)	(7,193,632)
CAPITAL CONTRIBUTIONS Grants Restricted for Capital Expenditures	3,028,472	2,594,506
NET POSITION Change in Net Position	(1,838,650)	(4,599,126)
Net Position, Beginning of Year Prior Period Adjustment	(56,618,944)	20,367,531 (72,387,349)
Total Net Position (Deficit), Beginning of Year, as Restated	(56,618,944)	(52,019,818)
Total Net Position (Deficit), End of Year	\$ (58,457,594)	\$ (56,618,944)

The accompanying notes are an integral part of these financial statements.

6C.22

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED JUNE 30, 2019 AND 2018

	2019	2018
CASH FLOWS FROM OPERATING ACTIVITIES: Receipts from Customers Payments to Employees Payments to Suppliers Payments from (to) Other	\$ 9,973,392 (37,383,679) (9,394,655) (1,786,464)	\$ 10,268,086 (41,128,720) (9,283,883) 3,093,333
Net Cash Used in Operating Activities	(38,591,406)	(37,051,184)
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES: Operating Grants Received, Including Sales and Use Taxes	42,694,343	39,956,902
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES: Proceeds from Sale of Property and Equipment Capital Grants Received Capital Expenditures Acquisition of Capital Lease Payments Made on Capital Lease	28,566 (1,400,327) (2,902,940) - (243,913)	9,494 3,662,328 (4,312,005) 1,533,558 (119,207)
Net Cash Provided by (Used in) Capital and Related Financing Activities	(4,518,614)	774,168
CASH FLOWS FROM INVESTING ACTIVITIES: Investment and Rental Income Received	466,496	283,038
NET INCREASE IN CASH AND CASH EQUIVALENTS	50,819	3,962,924
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	28,023,632	24,060,708
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 28,074,451	\$ 28,023,632
FINANCIAL STATEMENT PRESENTATION: Cash and Cash Equivalents Cash and Cash Equivalents - Restricted	\$ 17,015,381 11,059,070	\$ 19,510,547 8,513,085
Total Cash and Cash Equivalents	\$ 28,074,451	\$ 28,023,632

The accompanying notes are an integral part of these financial statements.

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT STATEMENTS OF CASH FLOWS (Continued) FOR THE YEARS ENDED JUNE 30, 2019 AND 2018

	2019	2018
RECONCILIATION OF NET OPERATING LOSS TO NET CASH USED IN OPERATING ACTIVITIES Net Operating Loss Adjustments to Reconcile Net Operating Loss to Net Cash	\$ (48,208,375)	\$ (47,774,113)
Used in Operating Activities:		
Depreciation	5,286,802	4,527,151
Changes in Assets and Liabilities:		
(Increase) in Receivables	(265,571)	(12,473)
(Increase) in Inventory	(60,402)	(122,368)
(Increase) in Prepaid Expenses	(146,532)	(78,989)
Increase/(Decrease) in Accounts Payable and Accrued Liabilities	304,920	(635,400)
Increase in Net Pension Liability	1,509,176	3,093,333
Increase in Net OPEB Liability	3,932,379	3,630,860
Increase/(Decrease) in Other Liabilities	(943,803)	320,815
Net Cash Used in Operating Activities	\$ (38,591,406)	\$ (37,051,184)

The accompanying notes are an integral part of these financial statements.

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT NOTES TO BASIC FINANCIAL STATEMENTS JUNE 30, 2019 AND 2018

NOTE 1 - OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Description of Organization

The Santa Cruz Metropolitan Transit District (Santa Cruz METRO) was formed February 9, 1969, following a favorable election in conformity with Section 9800 et. seq. of the Public Utilities Code (PUC). The transit system serves the general public in the cities of Santa Cruz, Watsonville, Scotts Valley, and Capitola and the unincorporated areas of Santa Cruz County. The Board of Directors (Board) consisting of eleven directors and two ex-officio directors representing the University of California, Santa Cruz and Cabrillo College govern Santa Cruz METRO. At June 30, 2019, the Board was as follows:

Chairperson:	Ed Bottorff		
Vice Chair:	Mike Rotkin		
Members:	Bruce McPherson	John Leopold	Trina Coffman-Gomez
	Donna Lind	Dan Rothwell	Cynthia Mathews
	Donna Meyers	Aurelio Gonzalez	Larry Pageler
Ex-Officio:	Stephen Preston	Alta Northcutt	

Santa Cruz METRO also serves the Highway 17 corridor into Santa Clara County to provide a commuter express service through a memorandum of understanding with the San Joaquin Joint Powers Authority (SJJPA), the Capitol Corridor Joint Powers Authority (CCJPA), and the Santa Clara Valley Transportation Authority (VTA). Amtrak Thruway bus service is also provided by Santa Cruz METRO on the same corridor.

B. <u>Reporting Entity</u>

Santa Cruz METRO and the Santa Cruz Civic Improvement Corporation (the Corporation) have a financial and operational relationship, which meets the reporting entity definition criteria of Governmental Accounting Standards Board (GASB) Statement No. 14, as amended by GASB Statement No. 39, *The Financial Reporting Entity*, for inclusion of the Corporation as a blended component unit of Santa Cruz METRO. Accordingly, the financial activities of the Corporation have been included in the basic financial statements of Santa Cruz METRO. For the years ended June 30, 2019 and 2018, these activities were minimal.

Scope of Public Service:

The Corporation is a nonprofit, public benefit corporation incorporated under the laws of the State of California and recorded by the Secretary of State in July 1986. The Corporation was formed for the sole purpose of providing financial assistance to Santa Cruz METRO for the construction and acquisition of major capital facilities.

The following are those aspects of the relationship between Santa Cruz METRO and the Corporation which satisfy GASB Statement No. 14/39 criteria.

Accountability:

1. Santa Cruz METRO's Board appointed the Corporation's Board of Directors.

NOTE 1 – OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. <u>Reporting Entity</u> (Continued)

- 2. Santa Cruz METRO is able to impose its will upon the Corporation based on the following:
 - All major financing arrangements, contracts, and other transactions of the Corporation must have the consent of Santa Cruz METRO.
 - Santa Cruz METRO exercises significant influence over operations of the Corporation as it is anticipated that Santa Cruz METRO will be the sole lessee of all facilities owned by the Corporation. Likewise, it is anticipated that Santa Cruz METRO's lease payments will be the sole revenue source of the Corporation.
- 3. The Corporation provides specific financial benefits or imposes specific financial burdens on Santa Cruz METRO based upon the following:
 - Santa Cruz METRO has assumed a "moral obligation," and potentially a legal obligation, for any debt incurred by the Corporation.

C. Basis of Accounting and Presentation

Santa Cruz METRO is accounted for as a Business-Type Activity, as defined by GASB Statement No. 34, *Basic Financial Statements – Management's Discussion and Analysis – for State and Local Governments*, and its basic financial statements are presented on the accrual basis of accounting. Under this method, revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Santa Cruz METRO adopted GASB Statement No. 34, as amended by GASB Statement No. 37, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments: Omnibus*, as of and for the year ended June 30, 2003, and applied those standards on a retroactive basis. GASB Statement No. 34 establishes standards for external financial reporting for state and local governments and requires that resources be classified for accounting and reporting purposes into three net position categories, namely, net investment in capital assets, restricted net position, and unrestricted net position.

Contributed Capital/Reserved Retained Earnings:

Santa Cruz METRO receives grants from the Federal Transit Authority (FTA) and other agencies of the U.S. Department of Transportation, state, and local transportation funds for the acquisition of transit-related equipment and improvements. Prior to July 1, 2001, capital grants were recognized as donated capital to the extent that project costs under the grant had been incurred. Capital grant funds earned, less amortization, equal to accumulated depreciation of the related assets, were included in contributed capital. As required by GASB Statement No. 33, *Accounting and Financial Reporting for Nonexchange Transactions*, Santa Cruz METRO changed its method of accounting for capital grants from capital contributions to reserved non-operating revenues. In accordance with GASB Statement No. 33, capital grants are required to be included in the determination of net income (loss) resulting in an increase in net revenue of \$3,028,472 and \$2,594,506 for the fiscal years ended June 30, 2019 and 2018, respectively.

Under GASB Statement No. 34, contributed capital and reserved retained earnings are presented in the net position section as net investment in capital assets.

NOTE 1 - OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

C. Basis of Accounting and Presentation (Continued)

Proprietary Accounting and Financial Reporting:

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services, and producing and delivering goods, in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of Santa Cruz METRO are passenger fares and special transit fares. Operating expenses for Santa Cruz METRO include wages, purchased transportation, materials and supplies, depreciation/amortization on capital assets, and other expenses. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Net Position:

Net position represents the residual interest in Santa Cruz METRO's assets and deferred outflows of resources after liabilities and deferred inflows of resources are deducted. In accordance with GASB Statement No. 34, the fund equity section on the statements of net position was combined to report total net position and present it in three broad components: net investment in capital assets, restricted, and unrestricted. Net position invested in capital assets includes capital assets net of accumulated depreciation. Net position is restricted when constraints are imposed by third parties or by law through constitutional provisions or enabling legislation. All other net position is unrestricted.

When both restricted and unrestricted resources are available for use, generally it is Santa Cruz METRO's policy to use restricted resources first, and then unrestricted resources as they are needed.

D. Cash and Cash Equivalents

Santa Cruz METRO considers all highly liquid investments with a maturity date within three months of the date acquired to be cash equivalents. Santa Cruz METRO deposits funds into an external investment pool maintained by Santa Cruz County. These deposits are considered cash equivalents. The Santa Cruz County Pooled Investment Fund is authorized to invest in obligations of the U.S. Treasury agencies and instrumentalities, commercial paper rated A-1 by Standard and Poor's Corporation or P-1 by Moody's Commercial Paper Record, bankers' acceptances, repurchase agreements, and the State Treasurer's investment pool. Cash and cash equivalents are stated at fair value. For purposes of the statements of cash flows, Santa Cruz METRO considers all highly liquid investments (including restricted assets) to be cash equivalents.

E. Inventory

Inventory is carried at cost using the first-in/first-out (FIFO) method. Inventory held by Santa Cruz METRO consists of spare bus parts and operating supplies that are consumed by Santa Cruz METRO and are not for resale purposes.

F. Restricted Assets

Certain assets are classified as restricted assets on the statements of net position because their use is subject to externally imposed stipulations, either by laws or regulations.

The cash resulting from a design and construction settlement agreement, as described in Note 8, represents proceeds restricted by the FTA. Grants from the State Transit Assistance (STA) program; Proposition 1B Public Transportation Modernization, Improvement, and Service Enhancement Account (PTMISEA); Proposition 1B Office of Homeland Security (OHS); California Transit Security Grant Program (CTSGP); and the Low Carbon Transit Operations Program (LCTOP) are restricted for capital expenditures.

NOTE 1 - OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

F. <u>Restricted Assets</u> (Continued)

Restricted assets at June 30 are as follows:

	 2019	 2018
Cash and Cash Equivalents		
Proposition 1B PTMISEA Grant	\$ 4,778,292	\$ 4,776,955
Proposition 1B OHS and CTSGP Grants	1,737	409,201
STA Grant	1,519,599	778,601
Measure D	3,137,729	1,578,202
LCTOP Grant	 1,621,713	970,126
Total Restricted Assets	\$ 11,059,070	\$ 8,513,085

G. Property and Equipment

Property and equipment are recorded at cost. Depreciation for all such assets is computed on a straight-line basis. Estimated useful lives of assets are as follows:

Buildings and improvements	20-39 years
Revenue vehicles	12 years
Other vehicles and equipment	3-10 years

Depreciation expense on assets acquired with capital grant funds are transferred to net position, net investment in capital assets, after being charged to operations.

Major improvements and betterments to existing facilities and equipment are capitalized. Costs for maintenance and repairs, which do not extend the useful lives of the applicable assets, are charged to expense as incurred. Upon disposition, costs and accumulated depreciation are removed from the accounts and resulting gains or losses are included in operations.

Santa Cruz METRO completed and capitalized the Scotts Valley Transit Center in fiscal year 1999. The cost of this facility totaled \$4,063,634, which was funded by federal, state, and local funds. The former Scotts Valley Redevelopment Agency, a political subdivision of the State of California, was one of Santa Cruz METRO's funding sources for this project and the Successor Agency has retained an interest in the property. The title to the property is retained by both Santa Cruz METRO and the Successor Agency as tenants in common with each party holding an individual interest in proportion to each party's financial participation in the project. The Successor Agency's portion of the property is 13.87%. The Successor Agency's portion is not recorded in Santa Cruz METRO's basic financial statements.

H. Sales and Use Taxes Receipts

<u>1979 Gross Sales Tax (1/2-cent)</u>: In June 1978, voters in Santa Cruz County approved Measure G which changed the basis of transit support for Santa Cruz METRO from property tax to a ½-cent sales and use tax effective January 1979. This ½-cent sales and use tax levied on all taxable sales in Santa Cruz County is collected and administered by the California State Board of Equalization. Actual receipts of Measure G sales and use tax for the fiscal years ended June 30, 2019 and 2018, were \$22,473,422 and \$21,526,675, respectively.

NOTE 1 - OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

H. Sales and Use Taxes Receipts (Continued)

2017 Net Sales Tax (Measure D): This local ordinance to fund a comprehensive package of countywide transportation improvements passed in November 2016 by over 2/3 of Santa Cruz County voters. The transportation tax measure levies a 0.5% sales and use tax on retail sales within Santa Cruz County for a thirty-year period, effective April 1, 2017. Measure D sales and use tax receipts are administered by the Santa Cruz County Regional Transportation Commission according to the Expenditure Plan identified in the ordinance. Santa Cruz METRO is allocated 16% of Measure D local sales and use tax receipts collected, net of administrative costs, to provide transit and paratransit service for seniors and people with disabilities. Measure D sales and use tax receipts were \$3,491,041 and \$3,362,419 for the fiscal years ended June 30, 2019 and 2018, respectively. During fiscal year 2019, \$1,368,976 of Measure D funds were earned and spent on operating expenses, and \$730,075 of Measure D funds were earned and spent on capital projects. During fiscal year 2018, \$1,269,419 of Measure D funds were earned and spent on operating expenses, and \$532,333 of Measure D funds were earned and spent on operating expenses, and \$532,333 of Measure D funds were earned and spent on operating expenses, and \$532,333 of Measure D funds were earned and spent on operating expenses, and \$532,333 of Measure D funds were earned and spent on capital projects. At June 30, 2019 and 2018, \$2,953,657 and \$1,560,667, respectively, of Measure D funds were unspent and recorded as unearned (deferred) revenue.

Additionally, Santa Cruz METRO is allocated, through the Santa Cruz County Regional Transportation Commission, a portion of the 0.025% sales and use tax levied by the Transportation Development Act (TDA).

I. Operating Assistance Grants

Operating assistance grants are recognized as revenue in the grant period when earned.

J. <u>Self-Insurance</u>

Santa Cruz METRO is self-insured for the first \$250,000 of general and vehicular liability. For settlements in excess of \$250,000, Santa Cruz METRO has total coverage up to \$25,000,000 per occurrence. The District also self-insures for vehicle physical damage coverage with a deductible option of \$5,000 per vehicle and coverage up to \$30,000,000 per occurrence. Additionally, Santa Cruz METRO is self-insured up to \$350,000 for workers' compensation claims. Santa Cruz METRO has recorded a liability for estimated claims to be paid, including incurred but not reported claims (IBNR).

K. Employee Benefits

Annual and medical leave benefits are accrued when earned and reduced when used. Any paid medical leave accrued beyond 96 hours may, at the employee's option, be converted to annual leave and credited to the employee's annual leave schedule or paid in cash, depending on the bargaining unit, at 100% of the earned rate. Employees are paid accrued and unused annual leave at the time of separation from Santa Cruz METRO service.

L. <u>Payroll</u>

Santa Cruz METRO contracts with the Santa Cruz County Auditor-Controller to provide payroll processing services.

M. Pension Costs

For purposes of measuring the net pension liability, deferred outflows/inflows of resources related to pension, and pension expense, information about the fiduciary net position of Santa Cruz METRO's California Public Employees' Retirement System (CalPERS) pension plan (Plan) and additions to/deductions from the Plan's fiduciary net position have been determined on the same basis as reported by CalPERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

NOTE 1 – OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

N. Other Postemployment Benefits (OPEB)

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of Santa Cruz METRO's OPEB plan (OPEB Plan) and additions to/deductions from the OPEB Plan's fiduciary net position have been determined on the same basis as they are reported by CalPERS. For this purpose, benefit payments are recognized when currently due and payable in accordance with the benefit terms. Investments are reported at fair value. Accounting principles generally accepted in the United States of America require that the reported results must pertain to liability and asset information within certain defined timeframes.

O. Use of Estimates

The preparation of basic financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the basic financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

P. Implementation of GASB Statements

GASB Statement No. 83 – *Certain Asset Retirement Obligations*. The requirements of this statement are effective for the reporting periods beginning after June 15, 2018. There was no effect on Santa Cruz METRO's accounting and financial reporting as a result of implementing this standard.

GASB Statement No. 88 – *Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placements.* The requirements of this statement are effective for periods beginning after June 15, 2018. There was no effect on Santa Cruz METRO's accounting and financial reporting as a result of implementing this standard.

Q. Future GASB Statements

GASB Statement No. 84 – *Fiduciary Activities*. The requirements for this statement are effective for fiscal years beginning after December 15, 2018. Santa Cruz METRO believes the statement will not apply.

GASB Statement No. 87 – *Leases.* The requirements of this statement are effective for periods beginning after December 15, 2019. Santa Cruz METRO has not fully judged the effect of implementation of GASB Statement No. 87 as of the date of the basic financial statements.

GASB Statement No. 89 – Accounting for Interest Cost Incurred Before the End of a Construction *Period.* The requirements of this statement are effective for periods beginning after December 15, 2019. Santa Cruz METRO has not fully judged the effect of implementation of GASB Statement No. 89 as of the date of the basic financial statements.

GASB Statement No. 90 – *Majority Equity Interests—an Amendment of GASB Statements No. 14 and No. 61.* The requirements of this statement are effective for periods beginning after December 15, 2018. Santa Cruz METRO has not fully judged the effect of implementation of GASB Statement No. 90 as of the date of the basic financial statements.

GASB Statement No. 91 – *Conduit Debt Obligations.* The requirements of this statement are effective for periods beginning after December 15, 2020. Santa Cruz METRO will implement GASB Statement No. 91 if and where applicable.

NOTE 2 – CASH AND CASH EQUIVALENTS

Total cash and cash equivalents (restricted and unrestricted) consist of the following at June 30, 2019 and 2018:

	 2019	 2018
Cash on Hand Demand Deposits Certificates of Deposit (CD) Deposits in Santa Cruz County Pooled Investment Fund	\$ 15,384 280,035 110,150 27,668,882	\$ 15,084 380,137 110,050 27,518,361
	\$ 28,074,451	\$ 28,023,632

Cash on Hand and Cash in Banks

Investments Authorized by the California Government Code and Santa Cruz METRO's Investment Policy

The table below identifies the **investment types** that are authorized for Santa Cruz METRO by the California Government Code (or Santa Cruz METRO's investment policy, where more restrictive). The table also identifies certain provisions of the California Government Code (or Santa Cruz METRO's investment policy, where more restrictive) that address **interest rate risk**, **credit risk**, and **concentration of credit risk**.

Authorized Investment Type	Maximum <u>Maturity</u>	Maximum Percentage <u>of Portfolio</u>	Maximum Investment <u>in One Issuer</u>
Local Agency Bonds	5 years	None	None
U.S. Treasury Obligations	5 years	None	None
U.S. Agency Securities	5 years	None	None
Bankers' Acceptances	180 days	None	None
Commercial Paper	270 days	None	None
Negotiable CDs	5 years	None	None
Repurchase Agreements	1 year	None	None
Reverse Repurchase Agreements	92 days	None	None
Medium-Term Notes	5 years	None	None
Mutual Funds	N/A	None	None
Money Market Mutual Funds	N/A	None	None
Mortgage Pass-Through Securities	5 years	None	None
Santa Cruz County Pooled Investment Fund	N/A	100%	None
Local Agency Investment Fund (LAIF)	N/A	None	None

Disclosures Relating to Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates.

NOTE 2 – CASH AND CASH EQUIVALENTS (Continued)

Cash on Hand and Cash in Banks (Continued)

Disclosures Relating to Interest Rate Risk (Continued)

Information about the sensitivity of the fair values of Santa Cruz METRO's investments to market interest rate fluctuations is provided by the following table that shows the distribution of Santa Cruz METRO's investments by maturity:

2019

		Remaining Maturity (in Months)					
Investment Type	Amount	12 Months or Less	13 to 24 Months	25 to 60 Months	More Than 60 Months		
Santa Cruz County Pooled Investment Fund	\$ 27,668,882	\$ 27,668,882	<u> </u>	\$-	<u> </u>		
2018							

		Remaining Maturity (in Months)						
Investment Type	Amount	12 Months or Less	13 to 24 Months	25 to 60 Months	More Than 60 Months			
Santa Cruz County Pooled Investment Fund	\$ 27,518,361	\$ 27,518,361	<u>\$</u> -	\$-	<u>\$-</u>			

Disclosures Relating to Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Presented below is the minimum rating required by (where applicable) the California Government Code or Santa Cruz METRO's investment policy, and the actual rating as of year-end for each investment type. The column marked "exempt from disclosure" identifies those investment types for which GASB Statement No. 40 does not require disclosure as to credit risk:

2019		Minimum	Exempt		Rating as of Year-End		
Investment Type	Amount	Legal Rating	From Disclosure	AAA	Aa	Not Rated	
Santa Cruz County Pooled Investment Fund	\$ 27,668,882	N/A	\$	\$-	\$-	\$ 27,668,882	
2018		Minimum	Exempt	R	ating as of Year-	End	
		Legal	From			Not	
Investment Type	Amount	Rating	Disclosure	AAA	Aa	Rated	
Santa Cruz County Pooled Investment Fund	\$ 27,518,361	N/A	<u>\$</u> -	\$-	\$-	\$27,518,361	

NOTE 2 – CASH AND CASH EQUIVALENTS (Continued)

Cash on Hand and Cash in Banks (Continued)

Concentration of Credit Risk

The investment policy of Santa Cruz METRO contains no limitations on the amount that can be invested in any one issuer beyond that stipulated by the California Government Code. Santa Cruz METRO did not have any investments in any one issuer (other than external investment pools) that represent 5% or more of total Santa Cruz METRO's investments at June 30, 2019 or 2018.

Custodial Credit Risk

Custodial credit risk for *deposits* is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for *investments* is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The California Government Code and Santa Cruz METRO's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits or investments, other than the following provision for deposits: The California Government Code requires that a financial institution secure deposits made by state or local governmental units by pledging securities in an undivided collateral pool held by a depository regulated under state law (unless so waived by the governmental unit). The fair value of the pledged securities in the collateral pool must equal at least 110% of the total amount deposited by the public agencies.

GASB Statement No. 40 requires that the following disclosure be made with respect to custodial credit risks relating to deposits and investments: None of Santa Cruz METRO's deposits with financial institutions in excess of federal depository insurance limits were held in uncollateralized accounts.

Investment in Santa Cruz County Pooled Investment Fund

Santa Cruz METRO is a voluntary participant in the Santa Cruz County Pooled Investment Fund. The fair value of Santa Cruz METRO's investment in this pool is reported in the accompanying basic financial statements at amounts based upon Santa Cruz METRO's pro-rata share of the fair value provided by Santa Cruz County for the entire Santa Cruz County portfolio (in relation to the amortized cost of that portfolio). The balance available for withdrawal is based on the accounting records maintained by Santa Cruz County, which are recorded on an amortized cost basis.

Fair Value Measurements

Santa Cruz METRO categorizes its fair value measurements within the fair value hierarchy established by accounting principles generally accepted in the United States of America. These principles recognize a three-tiered fair value hierarchy, as follows:

- Level 1: Investments reflect prices quoted in active markets;
- Level 2: Investments reflect prices that are based on a similar observable asset, either directly or indirectly, which may include inputs in markets that are not considered to be active; and
- Level 3: Investments reflect prices based upon unobservable sources.

NOTE 2 – CASH AND CASH EQUIVALENTS (Continued)

Cash on Hand and Cash in Banks (Continued)

Fair Value Measurements (Continued)

Santa Cruz METRO has the following recurring fair value measurements as of June 30, 2019 and 2018:

2019

			Fair Value Measurement Using				
Investments by fair value level	_		ii Ma Iden	oted Prices n Active arkets for tical Assets Level 1)	O Obse In	nificant other ervable oputs evel 2)	Significant Unobservable Inputs (Level 3)
Certificates of Deposit (CD)	\$	110,150	\$	110,150	\$		\$-
Total investments measured at fair value		110,150	\$	110,150	\$	-	\$-
Investments measured at amortized cost: Santa Cruz County Pooled Investment Fund		27,668,882					
Total pooled and directed investments	\$	27,779,032					
2018				Fair V	alue Me	asurement	Using
				oted Prices			
Investments by fair value level	_		ii Ma Iden	n Active arkets for tical Assets Level 1)	O Obse In	nificant other ervable oputs evel 2)	Significant Unobservable Inputs (Level 3)
Investments by fair value level Certificates of Deposit (CD)	\$	110,050	ii Ma Iden	n Active arkets for tical Assets	O Obse In	other ervable puts	Unobservable Inputs
	\$	<u>110,050</u> 110,050	ii Ma Iden (n Active arkets for tical Assets Level 1)	O Obse In (Le	other ervable puts	Unobservable Inputs (Level 3)
Certificates of Deposit (CD)	\$,	ii Ma Iden (n Active arkets for tical Assets Level 1) 110,050	O Obse In (Le	other ervable puts	Unobservable Inputs (Level 3) \$ -

Investments in the Santa Cruz County Pooled Investment Fund totaling \$27,668,882 and \$27,518,361 as of June 30, 2019 and 2018, respectively, are measured at amortized cost, which approximates fair value.

NOTE 3 – <u>RECEIVABLES</u>

Receivables at June 30 are as follows:

	 2019		2018
Federal Grants State Grants Sales and Use Tax Revenue Other	\$ 6,986,648 2,466,345 4,185,374 959,188	\$	792,757 1,929,881 4,033,526 701,694
	\$ 14,597,555	\$	7,457,858


NOTE 4 – CHANGES IN CAPITAL ASSETS

Facilities, property, and equipment at June 30 are summarized as follows:

<u>June 30, 2019</u>

	Balance July 1, 2018	Additions and Transfers	Retirements and Transfers	Balance June 30, 2019
Non-Depreciated Assets				
Land	\$ 11,596,311	\$-	\$ -	\$ 11,596,311
Construction-in-Progress	4,058,623	3,146,852	(4,721,336)	2,484,139
Total Non-Depreciated Assets	15,654,934	3,146,852	(4,721,336)	14,080,450
Depreciated Assets				
Building and Improvements	76,426,089	1,825,058	-	78,251,147
Revenue Vehicles	48,319,563	2,164,832	(5,705,140)	44,779,255
Operations Equipment	6,570,546	293,393	(6,956)	6,856,983
Other Equipment	2,131,733	-	-	2,131,733
Other Vehicles	1,244,205	136,708	(51,999)	1,328,914
Office Equipment	3,962,129	57,433		4,019,562
Total Depreciated Assets	138,654,265	4,477,424	(5,764,095)	137,367,594
Less Accumulated Depreciation	(68,452,779)	(5,286,802)	5,764,095	(67,975,486)
Depreciated Assets Net of				
Accumulated Depreciation	70,201,486	(809,378)		69,392,108
Total Capital Assets	\$ 85,856,420	\$ 2,337,474	\$ (4,721,336)	\$ 83,472,558

Depreciation expense at June 30, 2019, was \$5,286,802.

June 30, 2018

	Balance July 1, 2017	Additions and Transfers	Retirements and Transfers	Balance June 30, 2018
Non-Depreciated Assets				
Land	\$ 11,596,311	\$-	\$-	\$ 11,596,311
Construction-in-Progress	3,190,229	4,315,667	(3,447,273)	4,058,623
Total Non-Depreciated Assets	14,786,540	4,315,667	(3,447,273)	15,654,934
Depreciated Assets				
Building and Improvements	76,065,867	360,222	-	76,426,089
Revenue Vehicles	46,181,700	2,450,930	(313,067)	48,319,563
Operations Equipment	6,396,280	175,130	(864)	6,570,546
Other Equipment	2,131,733	-	-	2,131,733
Other Vehicles	1,071,767	306,234	(133,796)	1,244,205
Office Equipment	3,901,469	151,094	(90,434)	3,962,129
Total Depreciated Assets	135,748,816	3,443,610	(538,161)	138,654,265
Less Accumulated Depreciation	(64,463,790)	(4,527,151)	538,162	(68,452,779)
Depreciated Assets Net of				
Accumulated Depreciation	71,285,026	(1,083,541)	1	70,201,486
Total Capital Assets	\$ 86,071,566	\$ 3,232,126	\$ (3,447,272)	\$ 85,856,420

Depreciation expense at June 30, 2018, was \$4,527,151.

NOTE 5 - CAPITAL CONTRIBUTIONS

Santa Cruz METRO receives capital grants from the FTA, which provide financing for the acquisition of rolling stock and construction of facilities. Santa Cruz METRO also receives capital grants under the State TDA primarily for the acquisition of rolling stock, support equipment, and the purchase of furniture and fixtures. Additionally, a portion of sales tax allocations received through local Measure D are restricted for use on capital projects, as specified in Santa Cruz METRO's Measure D funds annual expenditure plan approved by the SCCRTC.

A summary of federal, state and local capital grants and sales tax allocations for the years ended June 30 is as follows:

	 2019	 2018
Federal Grants State Grants Measure D Local Sales Tax Allocations	\$ 1,231,017 1,067,380 730,075	\$ 552,748 1,509,425 532,333
Total Capital Contributions	\$ 3,028,472	\$ 2,594,506

NOTE 6 – <u>COMMITMENTS</u>

Santa Cruz METRO leases its Paracruz facilities under an operating lease that extends through August 2021. For the years ended June 30, 2019 and 2018, rental costs relating to the leases were \$189,742 and \$187,235, respectively. In addition, Santa Cruz METRO receives rent income from retail space in its transit centers. Minimum net lease payments for existing operating leases are as follows:

Year Ending June 30	Cor	Lease nmitments	Rer	ntal Income	Net
2020	\$	191,165	\$	231,092	\$ (39,927)
2021		195,146		144,641	50,505
2022		32,631		80,848	(48,217)
2023		-		38,511	(38,511)
2024		-		17,196	(17,196)
2025-2027		-		18,501	(18,501)
	\$	418,942	\$	530,789	\$ (111,847)

NOTE 7 – JOINT VENTURES (JOINT POWERS AUTHORITY WITH CaITIP)

Santa Cruz METRO participates in a joint power authority (JPA), the California Transit Indemnity Pool (CalTIP). The relationship between Santa Cruz METRO and the JPA is such that the JPA is not a component unit of Santa Cruz METRO for financial reporting purposes.

CalTIP arranges for and provides property and liability insurance for its 34 members. CalTIP is governed by a board that controls the operations of CalTIP, including selection of management and approval of operating budgets, independent of any influence by the member districts. Each member of the district pays a premium commensurate with the level of coverage requested and shares in surpluses and deficits proportionate to their participation in CalTIP.

NOTE 7 – JOINT VENTURES (JOINT POWERS AUTHORITY WITH CaITIP) (Continued)

Condensed audited financial information of CalTIP for the years ended April 30 (most recent information available) is as follows:

	2019	2018
Total Assets Total Liabilities	\$ 36,325,260 19,256,672	\$ 30,061,842 20,215,367
Fund Balance	\$ 17,068,588	\$ 9,846,475
Total Revenues Total Expenditures	\$ 14,862,694 7,640,584	\$ 11,960,679 10,546,867
Net Increase in Fund Balance	\$ 7,222,110	\$ 1,413,812

CaITIP has not calculated Santa Cruz METRO's share of year-end assets, liabilities, or fund balance.

NOTE 8 – WATSONVILLE FLEET MAINTENANCE FACILITY SETTLEMENT RECEIPT

Santa Cruz METRO's fleet maintenance facility in Watsonville was damaged in the Loma Prieta earthquake (the earthquake) in October 1989. An engineering study concluded that the demolition of the existing facility and construction of a new facility was the most practical course of action. Therefore, the net book value of the facility was written off the books in a prior year.

In addition, due to design and construction deficiencies by the design and building contractors involved in the original project, Santa Cruz METRO initiated litigation against the contractors and came to a settlement agreement with said contractors on May 30, 1995. In accordance with this agreement, the contractors remitted \$4,776,858 (including \$171,538 in costs) to Santa Cruz METRO during fiscal year 1996, representing damages less attorney fees. FTA Section 3/5309 restricts the use of these proceeds, and the interest earned thereon. As of June 30, 2019, all settlement funds have been expended.

NOTE 9 – <u>CONTINGENCIES</u>

Santa Cruz METRO has received state and federal funds for specific purposes that are subject to review and audit by grantor agencies. Although such audits could generate expenditure disallowances under the terms of the grants, Santa Cruz METRO believes that any required reimbursement will not be material.

Additionally, Santa Cruz METRO is party to various claims and litigation in the normal course of business. In the opinion of management and in-house counsel, any ultimate losses have been adequately provided for in the basic financial statements.

NOTE 10 – DEFINED BENEFIT PENSION PLAN

A. <u>General Information About the Pension Plan</u>

Plan Description

Santa Cruz METRO's defined benefit pension plan, the Miscellaneous Plan for Santa Cruz Metropolitan Transit District (the Plan), provides retirement and disability benefits, annual cost-ofliving adjustments, and death benefits to Plan members and beneficiaries. The Plan is part of CaIPERS, an agent multiple-employer plan administered by CaIPERS, which acts as a common investment and administrative agent for participating public employers with the State of California. A menu of benefit provisions, as well as other requirements, is established by state statutes within the

NOTE 10 – DEFINED BENEFIT PENSION PLAN (Continued)

A. General Information About the Pension Plan (Continued)

Plan Description (Continued)

Public Employees' Retirement Law. Santa Cruz METRO selects optional benefit provisions from the benefit menu by contract with CalPERS and adopts those benefits through Board action. CalPERS issues a separate comprehensive annual financial report. Copies of the CalPERS' annual financial report may be obtained from the CalPERS Executive Office, 400 P Street, Sacramento, California 95814.

Funding Policy

There were 302 and 311 active plan members in the Plan as of June 30, 2019 and 2018, respectively, who were required to contribute a percentage of their annual covered salary. Santa Cruz METRO is also required to contribute the actuarially determined remaining amounts necessary to fund the benefits for its members. The actuarial methods and assumptions used are those adopted by the CalPERS Board of Administration. Beginning in fiscal year 2018, CalPERS changed how it bills/collects employer contributions. The total minimum required employer contribution is now the sum of the Plan's Normal Cost Rate (expressed as a percentage of payroll) plus the Employer Unfunded Accrued Liability (UAL) Contribution Amount (billed monthly in dollars). The required employer contribution for fiscal year 2019 was 9.211% of covered payroll plus twelve (12) monthly payments of \$300,849. The required employer contribution for fiscal year 2018 was 8.911% of covered payroll plus twelve (12) monthly payments of \$254,857. The contribution requirements of the Plan members are established by state statute and the employer contribution rate is established and may be amended by CalPERS.

The Plan's provisions and benefits in effect at June 30, 2019, are summarized as follows:

Hire Date	Prior to January 1, 2013	On or after January 1, 2013
Benefit Formula	2.5%@55	2%@62
Benefit Vesting Schedule	5 years service	5 years service
Benefit Payments	monthly for life	monthly for life
Retirement Age	50	52
Monthly Benefits, as a Percentage of Eligible Compensation	2.000% - 2.500%	1.000%-2.500%
Required Employee Contribution Rates	8.000%	6.250%
Required Employer Normal Cost Contribution Rates	9.211%	9.211%
Required Monthly Employer Dollar UAL Payment	\$300,849/month	\$300,849/month

The Plan's provisions and benefits in effect at June 30, 2018, are summarized as follows:

Hire Date	Prior to January 1, 2013	On or after January 1, 2013
Benefit Formula	2.5%@55	2%@62
Benefit Vesting Schedule	5 years service	5 years service
Benefit Payments	monthly for life	monthly for life
Retirement Age	50	52
Monthly Benefits, as a Percentage of Eligible Compensation	2.000% - 2.500%	1.000%-2.500%
Required Employee Contribution Rates	8.000%	6.250%
Required Employer Normal Cost Contribution Rates	8.911%	8.911%
Required Monthly Employer Dollar UAL Payment	\$254,857/month	\$254,857/month

NOTE 10 - DEFINED BENEFIT PENSION PLAN (Continued)

A. General Information About the Pension Plan (Continued)

Funding Policy (Continued)

Employees Covered – At June 30, 2019 and 2018, the following employees were covered by the benefit terms for the Plan:

	2019	2018
Inactive Employees or Beneficiaries Currently Receiving Benefits Inactive Employees Entitled to but not yet Receiving Benefits Active Employees	366 180 302	356 180 311
Total	848	847

B. <u>Net Pension Liability</u>

Santa Cruz METRO's net pension liability for the Plan is measured as the total pension liability, less the Plan's fiduciary net position. The net pension liability of the Plan is measured as of June 30, 2018, using an annual actuarial valuation as of June 30, 2017, rolled forward to June 30, 2018, using standard update procedures. A summary of principal assumptions and methods used to determine the net pension liability is shown below.

Actuarial Assumptions – The total pension liabilities in the June 30, 2017 and 2016 actuarial valuations were determined using the following actuarial assumptions:

Valuation Date Measurement Date	June 30, 2017 June 30, 2018	June 30, 2016 June 30, 2017
Actuarial Cost Method	Entry Age Normal	Entry Age Normal
Actuarial Assumptions:		
Discount Rate	7.15%	7.15%
Inflation	2.75%	2.75%
Payroll Growth	3.00%	3.00%
Projected Salary Increase	Varies by Entry	Varies by Entry
	Age and Service ⁽¹⁾	Age and Service ⁽¹⁾
Investment Rate of Return	7.50% ⁽²⁾	7.50% ⁽²⁾
Mortality	Derived using (3)	Derived using (3)
,	CalPERS' Membership	CalPERS' Membership
	Data for all Funds	Data for all Funds

⁽¹⁾ Depending on age, service, and type of employment.

⁽²⁾ Net of pension plan investment expenses, including inflation.

⁽³⁾ The mortality table used was developed based on CalPERS' specific data. The table includes 20 years of mortality improvements using Society of Actuaries Scale BB.

The underlying mortality assumptions and all other actuarial assumptions used in the June 30, 2017 and 2016 valuations were based on the results of a January 2014 actuarial experience study for the period 1997 to 2011. Further details of the Experience Study can found on the CaIPERS website.

NOTE 10 – DEFINED BENEFIT PENSION PLAN (Continued)

B. <u>Net Pension Liability</u> (Continued)

Discount Rate – The discount rate used to measure the total pension liabilities for June 30, 2019 and 2018, was 7.15%. To determine whether the municipal bond rate should be used in the calculation of a discount rate for the Plan, CalPERS stress tested plans that would most likely result in a discount rate that would be different from the actuarially assumed discount rate. Based on the testing, none of the tested plans run out of assets. Therefore, the current 7.15% discount rate for 2019 and 2018, is adequate and the use of the municipal bond rate calculation is not necessary. The long-term expected discount rate 7.15% for 2019 and 2018, will be applied to all plans in the Public Employees Retirement Fund (PERF). The stress test results are presented in a detailed report that can be obtained from the CalPERS website.

According to Paragraph 30 of GASB Statement No. 68, the long-term discount rate should be determined without reduction for pension plan administrative expense. For the reporting periods ended June 30, 2019 and 2018, the 7.15% discount rate was not reduced for administrative expenses.

CalPERS is scheduled to review all actuarial assumptions as part of its regular Asset Liability Management (ALM) review cycle that is scheduled to be completed in February 2018. Any changes to the discount rate will require the CalPERS Board of Administration action and proper stakeholder outreach. For these reasons, CalPERS expects to continue using a discount rate net of administrative expenses for GASB Statements No. 67 and No. 68 calculations through at least the 2018-19 fiscal year. CalPERS will continue to check the materiality of the difference in calculation until such time as it has changed its methodology.

The long-term expected rate of return on pension plan investments was determined using a buildingblock method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.

In determining the long-term expected rate of return, CalPERS took into account both short-term and long-term market return expectations as well as the expected pension fund cash flows. Using historical returns of all the funds' asset classes, expected compound returns were calculated over the short-term (first 10 years) and the long-term (11-60 years) using a building-block approach. Using the expected nominal returns for both short-term and long-term, the present value of benefits was calculated for each fund. The expected rate of return was set by calculating the single equivalent expected return that arrived at the same present value of benefits for cash flows as the one calculated using both short-term and long-term returns. The expected rate of return was then set equivalent to the single equivalent rate calculated above and rounded down to the nearest one quarter of one percent.

NOTE 10 - DEFINED BENEFIT PENSION PLAN (Continued)

B. Net Pension Liability (Continued)

The tables below reflect the long-term expected real rate of return by asset class. The rate of return was calculated using the capital market assumptions applied to determine the discount rate and asset allocation. These rates of return are net of administrative expenses.

2018 Measurement Date

Asset Class	New Strategic Allocation	Real Return Years 1 - 10 ^(a)	Real Return Years 11+ ^(b)
Global Equity	50.0%	4.80%	5.98%
Fixed Income	28.0%	1.00%	2.62%
Inflation Assets	0.0%	0.77%	1.81%
Private Equity	8.0%	6.30%	7.23%
Real Estate	13.0%	3.75%	4.93%
Liquidity	1.0%	0.00%	(0.92%)
Total	100.0%		

 $^{(a)}$ An expected inflation of 2.5% used for this period.

^(b) An expected inflation of 3.0% used for this period.

2017 Measurement Date

Asset Class	New Strategic Allocation	Real Return Years 1 - 10 ^(a)	Real Return Years 11+ ^(b)
Global Equity	47.0%	4.90%	5.38%
Global Fixed Income	19.0%	0.80%	2.27%
Inflation Sensitive	6.0%	0.60%	1.39%
Private Equity	12.0%	6.60%	6.63%
Real Estate	11.0%	2.80%	5.21%
Infrastructure and Forestland	3.0%	3.90%	5.36%
Liquidity	2.0%	(0.40%)	(0.90%)
Total	100.0%		

^(a) An expected inflation of 2.5% used for this period.

^(b) An expected inflation of 3.0% used for this period.

NOTE 10 - DEFINED BENEFIT PENSION PLAN (Continued)

C. Changes in the Net Pension Liability

The changes in the net pension liability for the Plan follow:

	Increase (Decrease)		
	Total Pension Plan Fiduciary		Net Pension
	Liability	Net Position	Liability/(Asset)
Balance at June 30, 2017 ⁽¹⁾	\$ 177,020,413	\$ 116,948,291	\$ 60,072,122
Changes in the year:			
Service Cost	3,267,575	-	3,267,575
Interest on the Total Pension Liability	12,278,470	-	12,278,470
Differences between Actual and			
Expected Experience	(1,025,273)	-	(1,025,273)
Changes in Assumptions	(1,231,759)	-	(1,231,759)
Net Plan to Plan Resource Movement	-	(285)	285
Contribution - Employer	-	4,686,264	(4,686,264)
Contribution - Employee (Paid by Employer)	-	-	-
Contribution - Employee	-	1,592,606	(1,592,606)
Net Investment Income ⁽²⁾	-	9,742,558	(9,742,558)
Administrative Expenses	-	(182,238)	182,238
Benefit Payments, Including Refunds of			
Employee Contributions	(9,340,636)	(9,340,636)	-
Other Miscellaneous Income/(Expense)	(9,340,636)	(9,340,636)	
Net Changes	(5,392,259)	(2,842,367)	(2,549,892)
Balance at June 30, 2018 ⁽¹⁾	\$ 171,628,154	\$ 114,105,924	\$ 57,522,230

⁽¹⁾ The plan fiduciary net position includes receivables for employee service buybacks, deficiency reserves, fiduciary self-insurance, and other postemployment benefits (OPEB) expense. This may differ from the Plan assets reported in the funding actuarial valuation report.

⁽²⁾ Net of administrative expenses.

NOTE 10 - DEFINED BENEFIT PENSION PLAN (Continued)

C. Changes in the Net Pension Liability (Continued)

	Increase (Decrease)				
	Total Pension	Plan Fiduciary	Net Pension		
	Liability	Net Position	Liability/(Asset)		
Balance at June 30, 2016 ⁽¹⁾	\$ 163,336,937	\$ 108,614,809	\$ 54,722,128		
Changes in the year:					
Service Cost	3,422,455	-	3,422,455		
Interest on the Total Pension Liability	12,002,686	-	12,002,686		
Differences between Actual and					
Expected Experience	(1,952,270)	-	(1,952,270)		
Changes in Assumptions	9,337,059	-	9,337,059		
Net Plan to Plan Resource Movement	-	107	(107)		
Contribution - Employer	-	4,047,221	(4,047,221)		
Contribution - Employee (Paid by Employer)	-	-	-		
Contribution - Employee	-	1,556,993	(1,556,993)		
Net Investment Income ⁽²⁾	-	12,015,977	(12,015,977)		
Administrative Expenses	-	(160,362)	160,362		
Benefit Payments, Including Refunds of					
Employee Contributions	(9,126,454)	(9,126,454)			
Net Changes	13,683,476	8,333,482	5,349,994		
Balance at June 30, 2017 (1)	\$ 177,020,413	\$ 116,948,291	\$ 60,072,122		

- ⁽¹⁾ The plan fiduciary net position includes receivables for employee service buybacks, deficiency reserves, fiduciary self-insurance, and OPEB expense. This may differ from the Plan assets reported in the funding actuarial valuation report.
- ⁽²⁾ Net of administrative expenses.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate – The following presents the net pension liability of the Plan, calculated using the discount rate for the Plan, as well as what Santa Cruz METRO's net pension liability would be if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate:

<u>2018</u>

1% Decrease Net Pension Liability	\$ 80,255,613
Current Discount Rate Net Pension Liability	\$ 57,868,302
1% Increase Net Pension Liability	\$ 39,202,910

NOTE 10 – DEFINED BENEFIT PENSION PLAN (Continued)

C. Changes in the Net Pension Liability (Continued)

<u>2017</u>

1% Decrease Net Pension Liability	\$ 82,322,608
Current Discount Rate Net Pension Liability	\$ 60,072,122
1% Increase Net Pension Liability	\$ 41,533,585

Pension Plan Fiduciary Net Position – Detailed information about the Plan's fiduciary net position is available in the separately issued CalPERS financial reports.

D. Pension Expense and Deferred Outflows/Inflows of Resources Related to Pensions

For the years ended June 30, 2019 and 2018, Santa Cruz METRO recognized a pension expense of \$6,802,193 and \$7,780,109, respectively. At June 30, 2019 and 2018, Santa Cruz METRO reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

<u>2019</u>

	Deferred Outflows of Resources		Deferred Inflow of Resources	
Pension Contributions Subsequent to Measurement Date Differences between Actual and Expected Experience Changes in Assumptions Net Differences Between Projected and Actual Earnings on	\$	5,293,017 30,681 4,001,597	\$	- (1,907,291) (907,612)
Plan Investments		311,672		-
Total	\$	9,636,967	\$	(2,814,903)
<u>2018</u>		erred Outflows f Resources		erred Inflows Resources
Pension Contributions Subsequent to Measurement Date Differences between Actual and Expected Experience Changes in Assumptions Net Differences Between Projected and Actual Earnings on Plan Investments	\$	4,686,776 74,512 6,669,328 1,501,991	\$	- (1,805,727) (591,820) -
Total	\$	12,932,607	\$	(2,397,547)

NOTE 10 – DEFINED BENEFIT PENSION PLAN (Continued)

D. Pension Expense and Deferred Outflows/Inflows of Resources Related to Pensions (Continued)

The \$5,293,017 and \$4,686,776 reported as deferred outflows of resources related to contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability, as determined by CaIPERS, in the measurement periods ended June 30, 2019 and 2018, respectively. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as pension expense as follows:

Measurement Period Ended June 30		
2019 2020 2021 2022	\$	3,033,408 798,034 (1,674,894) (627,501)
Total	\$	1,529,047

E. Payable to the Pension Plan

At June 30, 2019 and 2018, Santa Cruz METRO reported a payable of \$0 for the outstanding amount of contributions to the Plan required for the years ended June 30, 2019 and 2018.

NOTE 11 – DEFERRED COMPENSATION PLAN

Santa Cruz METRO offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457 and provisions of the Government Code of the State of California. The plan, available to all Santa Cruz METRO employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, or unforeseeable emergency. Santa Cruz METRO employees participate in two such plans, the Great-West Life and Annuity Insurance (Great-West) plan and the other through CalPERS.

At June 30, 2019 and 2018, all amounts held under the Great-West plan and the CalPERS plan are held in trust and are not reflected on the accompanying statements of net position as required under GASB Statement No. 27, *Accounting for Pensions by State and Local Governmental Employers*.

Complete financial statements for Great-West can be obtained from Great-West at P.O. Box 173764, Denver, Colorado 80217-3764. Complete financial statements for CalPERS can be obtained from CalPERS at Lincoln Plaza North, 400 Q Street, Sacramento, California 94229.

NOTE 12 – <u>RISK MANAGEMENT</u>

Santa Cruz METRO is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters for which Santa Cruz METRO carries commercial insurance. Santa Cruz METRO has also established limited risk management programs for workers' compensation, and general and vehicular liability, as described in Note 1.

Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that have been IBNR.

NOTE 12 – <u>RISK MANAGEMENT</u> (Continued)

The IBNR for workers' compensation was based on an actuarial study dated April 2016. Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of payouts, and other economic and social factors. Changes in the balances of claims liabilities are as follows:

	 2019	 2018
Workers' Compensation Liabilities: Unpaid Claims, Beginning of Fiscal Year Other Adjustments (Including IBNRs) Claim Payments	\$ 3,495,798 (2,200,996) 810,932	\$ 3,372,272 (347,227) 470,753
Unpaid Claims Liability, End of Fiscal Year	\$ 2,105,734	\$ 3,495,798

NOTE 13 - TRANSPORTATION DEVELOPMENT ACT/CALIFORNIA CODE OF REGULATIONS

Santa Cruz METRO is subject to compliance with the TDA provisions; Sections 6634 and 6637 of the California Code of Regulations; and Sections 99267, 99268.1, and 99314.6 of the PUC.

Section 6634

Pursuant to Section 6634, a transit claimant is precluded from receiving monies from the Local Transportation Fund (LTF) and the STA Fund in an amount which exceeds the claimant's operating costs, less fares, federal funding, and local support. Santa Cruz METRO did not receive TDA, STA, or LTF revenues in excess of the prescribed formula amounts.

Section 6637

Pursuant to Section 6637, a claimant must maintain its accounts and records in accordance with the Uniform System of Accounts and Records for Transit Operators adopted by the State Controller. Santa Cruz METRO did maintain its accounts and records in accordance with the Uniform System of Accounts and Records for Transit Operators.

Sections 99267, 99268.1, and 99314.6

Pursuant to the TDA, Santa Cruz METRO meets the 50% Expenditure Limitation required by PUC §99268 and does not use the Alternative Revenue Ratio to determine eligibility for TDA funds.

NOTE 14 – <u>PUBLIC TRANSPORTATION MODERNIZATION, IMPROVEMENT, AND SERVICE</u> <u>ENHANCEMENT ACCOUNT (PTMISEA)</u>

In November 2006, California voters passed a bond measure enacting the Highway Safety, Traffic Reduction, Air Quality, and Port Security Bond Act of 2006, Proposition 1B. Of the \$19.925 billion of state general obligation bonds authorized, \$4 billion was set aside by the State, as instructed by the statute, as PTMISEA. These funds are available to the California Department of Transportation for intercity rail projects and to transit operators in California for rehabilitation, safety, or modernization improvements; capital service enhancements or expansions; new capital projects; bus rapid transit improvements; or for rolling stock procurement, rehabilitation, or replacement.

The audit of public transportation operator finances, pursuant to Section 99245 of the PUC and required under the TDA, was expanded to include verification of receipt and appropriate expenditure of PTMISEA bond funds.



NOTE 14 - <u>PUBLIC TRANSPORTATION MODERNIZATION, IMPROVEMENT, AND SERVICE</u> <u>ENHANCEMENT ACCOUNT (PTMISEA)</u> (Continued)

The Santa Cruz County Regional Transportation Commission (SCCRTC) is responsible for allocating the Proposition 1B PUC Section 99313 funds in Santa Cruz County. In December 2007, the SCCRTC programmed 100% of its share of Section 99313 Proposition 1B PTMISEA funds (approximately \$2.1 million) to Santa Cruz METRO for the Consolidated MetroBase Project. Funds audited include the SCCRTC share of PUC Section 99313 Proposition 1B transit funds that have been passed-through to Santa Cruz METRO.

During the fiscal year ended June 30, 2019, Santa Cruz METRO applied for and received proceeds of \$0 and earned interest of \$95,307 from the State's PTMISEA account for construction funding for the Consolidated MetroBase Project. During the fiscal year ended June 30, 2019, qualifying expenditures of \$93,970 were incurred and the remaining balance of \$4,778,292, including accrued interest, was deferred. Qualifying expenditures must be encumbered within three years from the date of the allocation and expended within three years from the date of encumbrance.

Schedule of PTMISEA Proposition 1B Grants For the Year Ended June 30, 2019

	 2019
Balance - beginning of the year	\$ 4,776,955
Receipts: Interest accrued 7/1/2018 through 6/30/2019	95,307
Expenses: MetroBase Construction LoNo Spending	 (85,049) (8,921)
Balance - end of year	\$ 4,778,292

During the fiscal year ended June 30, 2018, Santa Cruz METRO applied for and received proceeds of \$0 and earned interest of \$60,860 from the State's PTMISEA account for construction funding for the Consolidated MetroBase Project. Additionally, Santa Cruz METRO received settlements of \$224,999. During the fiscal year ended June 30, 2018, qualifying expenditures of \$129,259 were incurred and the remaining balance of \$4,776,955, including accrued interest, was deferred. Qualifying expenditures must be encumbered within three years from the date of the allocation and expended within three years from the date of encumbrance.

Schedule of PTMISEA Proposition 1B Grants For the Year Ended June 30, 2018

	 2018
Balance - beginning of the year	\$ 4,620,355
Receipts: Grant received Settlements received Interest accrued 7/1/2017 through 6/30/2018	- 224,999 60,860
Expenses: MetroBase Construction LoNo Spending	 (106,569) (22,690)
Balance - end of year	\$ 4,776,955

NOTE 15 – <u>OPEB</u>

Plan Description – Santa Cruz METRO provides post-retirement CalPERS medical benefits to qualified retired employees age 50 and older (including eligible dependents) who have completed at least five years of CalPERS eligible service. Santa Cruz METRO pays medical premiums depending on bargaining union and Public Employees' Medical and Hospital Care Act (PEMHCA) contract requirements. If the retiree has ten years of Santa Cruz METRO eligible service, Santa Cruz METRO provides post-retirement dental and vision benefits for qualified retirees (including eligible dependents), and life insurance for the retiree only, until the retiree reaches age 65. The costs of providing these benefits are recognized when paid.

Employees Covered – As of the June 30, 2018 and 2017 valuations, the following current and former employees were covered by the benefit terms for the OPEB Plan:

	2018	2017
Inactive Employees or Beneficiaries Currently Receiving Benefits Inactive Employees Entitled to but not yet Receiving Benefits Active Employees	277 20 322	277 79 295
Total	619	651

Contributions – The contribution requirements of OPEB Plan members and Santa Cruz METRO are established and may be amended by Santa Cruz METRO's Board. These contributions are neither mandated nor guaranteed. Santa Cruz METRO has retained the right to unilaterally modify its payment for retiree health care benefits. For the years ended June 30, 2019 and 2018, Santa Cruz METRO contributed \$3,906,373 and \$3,784,611, respectively. Employees are not required to contribute to the OPEB Plan.

Net OPEB Liability – Santa Cruz METRO's net OPEB liability was measured as of June 30, 2018 and 2017, and the total OPEB liability used to calculate the net OPEB liability was the OPEB Plan Fiduciary Net Position of the OPEB trust held with CalPERS as of those dates. The following actuarial methods and assumptions were used:

Reporting Date Valuation Date	June 30, 2019 June 30, 2017	June 30, 2018 June 30, 2016
Measurement Date	June 30, 2018	June 30, 2017
Actuarial Cost Method	Entry Age Normal	Entry Age Normal
Actuarial Assumptions:		
Discount Rate	2.98%	3.13%
Inflation	2.75%	2.75%
Salary Increases	3.25%	3.00%
Healthcare Cost Trend Rates	8.0% in 2019, step down 0.5% per year to 5.0% by 2025	8.0% in 2019, step down 0.5% per year to 5.0% by 2025
Mortality Rate	CalPERS 2014 Experience Study; Projected with MW Scale 2017	CalPERS 2014 Experience Study; Projected with MW Scale 2017

NOTE 15 - OPEB (Continued)

The long-term expected rate of return on OPEB Plan investments was determined using a building block method in which expected future real rates of return (expected returns, net of OPEB Plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

2018 Measurement Date

Asset Class	New Strategic	Real Return	Real Return
	Allocation	Years 1-10 ^(a)	Years 11+ ^(b)
Global Equity	50.00%	4.80%	5.98%
Fixed Income	28.00%	1.00%	2.62%
Inflation assets	0.00%	0.77%	1.81%
Private Equity	8.00%	6.30%	7.23%
Real Estate	13.00%	3.75%	4.93%
Liquidity Total	<u> </u>	0.00%	-0.92%

 $^{(a)}$ An expected inflation of 2.5% used for this period.

^(b) An expected inflation of 3.0% used for this period.

2017 Measurement Date

Asset Class	New Strategic Allocation	Real Return Years 1-10 ^(a)	Real Return Years 11+ ^(b)
A3361 01835	Allocation		
Global Equity	47.00%	4.90%	5.98%
Global Fixed Income	19.00%	0.80%	2.27%
Inflation Sensitive	6.00%	0.60%	1.39%
Private Equity	12.00%	6.60%	6.63%
Real Estate	11.00%	2.80%	5.21%
Infrastructure and Forestland	3.00%	3.90%	5.36%
Liquidity	2.00%	-0.40%	-0.90%
Total	100.00%		

^(a) An expected inflation of 2.5% used for this period.

^(b) An expected inflation of 3.0% used for this period.

Discount Rate – The discount rate used to measure the total OPEB liability was 2.98% and 3.13% for June 30, 2019 and 2018, respectively. The projection of cash flows used to determine the discount rate assumed that Santa Cruz METRO contributions will be sufficient to fully fund the obligation over a period not to exceed 30 years. Historic 30-year real rates of return for each asset class along with the assumed long-term inflation assumption were used to set the discount rate. The expected investment return was offset by the investment expenses of 15 basis points. Based on those assumptions, the OPEB Plan's fiduciary net position was projected to be available to make all projected OPEB payments for current active and inactive members and beneficiaries. Therefore, the long-term expected rate of return on OPEB Plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability.



NOTE 15 – <u>OPEB</u> (Continued)

Changes in the Net OPEB Liability – The changes in the net OPEB liability for the OPEB Plan are as follows:

	Increase (Decrease)				
	Total OPEB	Plan Fiduciary	Net OPEB		
	Liability	Net Position	Liability/(Asset)		
Balance at June 30, 2017	\$ 106,945,439	\$ -	\$ 106,945,439		
Changes in the Year:					
Service Cost	5,259,186	-	5,259,186		
Interest	3,452,776	-	3,452,776		
Changes in Assumptions	2,643,408	-	2,643,408		
Contribution - Employer	-	3,784,611	(3,784,611)		
Benefit Payments	(3,784,611)	(3,784,611)			
Net Changes	7,570,759		7,570,759		
Balance at June 30, 2018	\$ 114,516,198	<u>\$ -</u>	\$ 114,516,198		

	Increase (Decrease)				
	Total OPEB	Net OPEB			
	Liability	Net Position	Liability/(Asset)		
Balance at June 30, 2016	\$ 109,949,235	\$-	\$ 109,949,235		
Changes in the Year:					
Service Cost	5,708,352	-	5,708,352		
Interest	3,047,381	-	3,047,381		
Changes in Assumptions	(7,860,824)	-	(7,860,824)		
Contribution - Employer	-	3,898,705	(3,898,705)		
Benefit Payments	(3,898,705)	(3,898,705)			
Net Changes	(3,003,796)		(3,003,796)		
Balance at June 30, 2017	\$ 106,945,439	\$-	\$ 106,945,439		

NOTE 15 - OPEB (Continued)

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate – The following presents the net OPEB liability of Santa Cruz METRO if it were calculated using a discount rate that is one percentage point lower or one percentage point higher than the current rate, for the measurement periods ended June 30, 2018 and 2017:

2018	
1% Decrease	1.98%
Net OPEB Liability	\$ 134,857,885
Current Discount Rate	2.98%
Net OPEB Liability	\$ 114,516,198
1% Increase	3.98%
Net OPEB Liability	\$98,538,068
2017	
1% Decrease	2.13%
Net OPEB Liability	\$ 125,320,088
Current Discount Rate	3.13%
Net OPEB Liability	\$ 106,945,439
1% Increase	4.13%
Net OPEB Liability	\$91,946,276

OPEB Plan Fiduciary Net Position – Detailed information about the OPEB Plan's fiduciary net position is available in the separately issued CalPERS financial reports.

Recognition of Deferred Outflows and Deferred Inflows of Resources – Gains and losses related to changes in total OPEB liability and fiduciary net position are recognized in OPEB expense systematically over time. Amounts are first recognized in OPEB expense for the year the gain or loss occurs. The remaining amounts are categorized as deferred outflows and deferred inflows of resources related to OPEB and are to be recognized in future OPEB expense.

NOTE 15 - OPEB (Continued)

OPEB Expense and Deferred Outflows/Inflows of Resources Related to OPEB – For the fiscal years ended June 30, 2019 and 2018, Santa Cruz METRO recognized OPEB expense of \$7,838,752 and \$7,415,395, respectively. As of fiscal years ended June 30, 2019 and 2018, Santa Cruz METRO reported deferred outflows of resources related to OPEB from the following sources:

2019	 Deferred Outflows of Resources		erred Inflows Resources
OPEB Contributions Subsequent to Measurement Date Differences between Actual and Expected Experience Changes in Assumptions Net Differences between Projected and Actual Earnings on Plan Investments	\$ 3,906,373 - - -	\$	- - 3,003,868 -
Total	\$ 3,906,373	\$	3,003,868
2018	 rred Outflows Resources		erred Inflows Resources
OPEB Contributions Subsequent to Measurement Date Differences between Actual and Expected Experience Changes in Assumptions Net Differences between Projected and Actual Earnings on Plan Investments	\$ 3,784,611 - -	\$	- - 6,520,486 -
Total	\$ 3,784,611	\$	6,520,486

The \$3,906,373 and \$3,784,611 reported as deferred outflows of resources related to contributions subsequent to the June 30, 2018 and 2017 measurement dates will be recognized as a reduction in the net OPEB liability in the measurement periods ended June 30, 2019 and 2018, respectively. In addition, future recognition of the deferred inflows of resources is shown below.

Fiscal Year Ended June 30		
2020	:	\$ (873,210)
2021		(873,210)
2022		(897,794)
2023		(738,394)
2024		274,995
Thereafter		103,745
Total		\$ (3,003,868)

NOTE 16 – <u>CAPITAL LEASE</u>

The following is a summary of Santa Cruz METRO's capital lease activity for the years ended June 30, 2019 and 2018:

	Balance June 30, 2018	Additions	Payments	Balance June 30, 2019	Due Within One Year
Capital Lease	\$ 1,414,351	\$-	\$ (243,913)	\$ 1,170,438	\$ 251,431
Total Long-Term Debt	\$ 1,414,351	\$-	\$ (243,913)	\$ 1,170,438	\$ 251,431
	Balance June 30, 2017	Additions	Payments	Balance June 30, 2018	Due Within One Year
Capital Lease	\$-	\$ 1,533,558	\$ (119,207)	\$ 1,414,351	\$ 243,913
Total Long-Term Debt	\$-	\$ 1,533,558	\$ (119,207)	\$ 1,414,351	\$ 243,913

Santa Cruz METRO entered into a lease/purchase agreement with Key Government Finance, Inc., on November 21, 2017, for the purchase of three CNG buses. The terms of the lease/purchase call for monthly payments of \$23,627 over a 72 month period beginning in December 2017, and include a 3.04% effective interest rate. At June 30, 2019, the outstanding balance was \$1,170,438.

The annual requirements to amortize the capital lease payable outstanding, including interest, are as follows:

Fiscal Year	Principal		Interest			Total
0000	۴	054 404	¢	20.007	٠	000 500
2020	\$	251,431	\$	32,097	\$	283,528
2021		259,182		24,347		283,529
2022		267,172		16,357		283,529
2023		275,409		8,121		283,530
2024		117,244		893		118,137
Total	\$	1,170,438	\$	81,815	\$	1,252,253

NOTE 17 - STATE OF GOOD REPAIR (SGR)

As of June 30, 2018, \$673,997 was unspent, \$670,679 was received for fiscal year 2019 (with \$14,898 earned in interest), resulting in \$1,359,574 unspent as of June 30, 2019.

NOTE 18 – DEFICIT NET POSITION

As of June 30, 2019, Santa Cruz METRO had a deficit net position. The deficit was mostly due to the implementation of GASB Statement No. 75 in the year ended June 30, 2018, resulting in a \$(72,387,349) prior period adjustment to net position in that year.

NOTE 19 – <u>SUBSEQUENT EVENTS</u>

Subsequent events were evaluated by management through December 23, 2019, which is the date of issuance.



REQUIRED SUPPLEMENTARY INFORMATION

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY AND RELATED RATIOS FOR THE YEAR ENDED JUNE 30, 2019 LAST 10 YEARS*

Total Pension Liability	Measurement Period 2017/18	Measurement Period 2016/17	Measurement Period 2015/16	Measurement Period 2014/15	Measurement Period 2013/14
Service Cost Interest on Total Pension Liability Differences between Expected and Actual Experience Changes in Assumptions Changes in Benefits Benefit Payments, Including Refunds of Employee	\$ 3,267,575 12,278,470 (1,025,273) (1,231,759)	\$ 3,422,455 12,002,686 (1,952,270) 9,337,059	\$ 3,160,455 11,775,833 162,174 - -	\$ 3,294,147 11,234,261 (414,257) (2,564,554) -	\$ 3,200,114 10,709,850 - - -
Contributions	(9,340,636)	(9,126,454)	(7,903,179)	(7,185,556)	(6,660,594)
Net Change in Total Pension Liability	3,948,377	13,683,476	7,195,283	4,364,041	7,249,370
Total Pension Liability - Beginning	177,020,413	163,336,937	156,141,654	151,777,613	144,528,243
Total Pension Liability - Ending (a)	\$ 180,968,790	\$ 177,020,413	\$ 163,336,937	\$ 156,141,654	\$ 151,777,613
Plan Fiduciary Net Position					
Net Plan to Plan Resource Movement Contributions - Employer Contributions - Employee Net Investment Income Administrative Expense Benefit Payments Other Miscellaneous Income/(Expense)	\$ (285) 4,686,264 1,592,606 9,742,558 (182,238) (9,340,636) (346,072)	\$ 107 4,047,221 1,556,993 12,015,977 (160,362) (9,126,454) -	\$ - 3,991,447 1,603,071 608,702 (67,272) (7,903,179) -	\$ - 4,086,806 1,645,356 2,493,939 (124,362) (7,185,556)	\$ - 3,668,004 1,573,391 16,262,179 - (6,660,594)
Net Change in Plan Fiduciary Net Position	6,152,197	8,333,482	(1,767,231)	916,183	14,842,980
Plan Fiduciary Net Position - Beginning	116,948,291	108,614,809	110,382,040	109,465,857	94,622,877
Plan Fiduciary Net Position - Ending (b)	\$ 123,100,488	\$ 116,948,291	\$ 108,614,809	\$ 110,382,040	\$ 109,465,857
Net Pension Liability [(a) - (b)]	\$ 57,868,302	\$ 60,072,122	\$ 54,722,128	\$ 45,759,614	\$ 42,311,756
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	68.02%	66.06%	66.50%	70.69%	72.12%
Covered-Employee Payroll	\$ 19,075,163	\$ 19,343,552	\$ 19,550,012	\$ 19,490,839	\$ 18,385,116
Net Pension Liability as a Percentage of Covered- Employee Payroll	303.37%	310.55%	279.91%	234.77%	230.14%

*Fiscal year 2015 was the 1st year of implementation; therefore, only five years are shown.

Notes to Schedule:

Benefit changes. In 2019, 2018, 2017, 2016, and 2015, there were no benefit changes.

Changes in assumptions. In 2019, 2018, 2017, 2016, and 2015, amounts reported as changes in assumptions resulted primarily from adjustments to expected retirement ages of miscellaneous employees.

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT SCHEDULE OF CONTRIBUTIONS – PENSION FOR THE YEAR ENDED JUNE 30, 2019 LAST 10 YEARS*

	Fiscal Year 2017-18	Fiscal Year 2016-17	Fiscal Year 2015-16	Fiscal Year 2014-15	Fiscal Year 2013-14
Actuarially Determined Contributions Contributions in Relation to the Actuarially	\$ 4,686,264	\$ 4,047,221	\$ 3,991,447	\$ 4,086,806	\$ 3,668,004
Determined Contributions	(4,686,264)	(4,047,221)	(3,991,447)	(4,086,806)	(3,668,004)
Contribution Deficiency (Excess)	\$-	\$-	\$-	\$-	\$-
Covered-Employee Payroll	\$ 19,075,163	\$ 19,343,552	\$ 19,550,012	\$ 19,490,839	\$ 18,385,116
Contributions as a Percentage of Covered- Employee Payroll	24.57%	20.92%	20.42%	20.97%	19.95%

*Fiscal year 2015 was the 1st year of implementation; therefore, only five years are shown.

6C.56

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT SCHEDULE OF CHANGES IN THE NET OTHER POSTEMPLOYMENT BENEFITS (OPEB) LIABILITY AND RELATED RATIOS FOR THE MEASUREMENT PERIOD ENDED JUNE 30 LAST 10 YEARS*

Measurement Period Total OPEB Liability	2018	2017
Service Cost Interest Actual and Expected Experience Difference	\$ 5,259,186 3,452,776	\$ 5,708,352 3,047,381
Actual and Expected Experience Difference Changes in Assumptions Changes in Benefits Terms Benefit Payments	- 2,643,408 - (3,784,611)	- (7,860,824) - (3,898,705)
-		
Net Change in Total OPEB Liability	7,570,759	(3,003,796)
Total OPEB Liability - Beginning	106,945,439	109,949,235
Total OPEB Liability - Ending (a)	\$ 114,516,198	\$ 106,945,439
Plan Fiduciary Net Position		
Contributions - Employer	\$ 3,784,611	\$ 3,898,705
Net Investment Income Benefit Payments	- (3,784,611)	- (3,898,705)
Administrative Expenses		
Net Change in Plan Fiduciary Net Position	-	-
Plan Fiduciary Net Position - Beginning		
Plan Fiduciary Net Position - Ending (b)	<u>\$ -</u>	\$
Net OPEB Liability [(a) - (b)]	\$ 114,516,198	\$ 106,945,439
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	0.00%	0.00%
Covered-Employee Payroll	\$ 22,116,603	\$ 22,483,538
Net OPEB Liability as a Percentage of Covered- Employee Payroll	517.78%	475.66%

* Fiscal year 2018 was the 1st year of implementation; therefore, only two years are shown.

Notes to the Schedule:

Historical information is required only for measurement periods for which GASB Statement No. 75 is applicable. Future years' information will be displayed up to 10 years as information becomes available.

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT SCHEDULE OF CONTRIBUTIONS – OPEB FOR THE YEAR ENDED JUNE 30, 2019 LAST 10 YEARS*

	Fiscal Year 2019	Fiscal Year 2018
Actuarially Determined Contributions Contributions in Relation to the Actuarially	\$ 3,784,611	\$ 3,898,705
Determined Contributions	(3,784,611)	(3,898,705)
Contribution Deficiency (Excess)	\$-	\$-
Covered-Employee Payroll	\$ 22,116,603	\$ 21,929,916
Contributions as a Percentage of Covered- Employee Payroll	17.11%	17.78%

Notes to the Schedule:

Actuarial methods and assumptions used to set the actuarially determined contributions for fiscal year 2019, were from the June 30, 2018 actuarial valuation.

Methods and assumptions used to determine contributions:

Actuarial Cost Method	Entry Age Normal
Asset Valuation Method	Market Value
Discount Rate	2.98%
Inflation	2.75%
Salary Increases	3.25%
Healthcare Cost Trend Rates	8.0% in 2019, step down 0.5% per year to 5.0% by 2025
Mortality Rate	CalPERS 2014 Experience Study; Projected with MW Scale 2017

* Fiscal year 2018 was the 1st year of implementation; therefore, only two years are shown.

SUPPLEMENTARY INFORMATION

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT STATEMENTS OF OPERATING EXPENSES FOR THE YEARS ENDED JUNE 30, 2019 AND 2018

	2019	2018
Labor Operators' salaries and wages Other salaries and wages Overtime	\$ 8,089,242 7,583,171 3,348,346	\$ 8,268,866 7,367,973 3,090,876
	19,020,759	18,727,715
Fringe Benefits Absence with pay Pension plans Vision, medical, and dental plans Workers' compensation insurance Disability insurance Other fringe benefits Other postemployment benefits	3,747,912 5,293,017 6,062,385 (579,132) 347,893 168,862 9,347,928 24,388,865	3,594,668 4,686,776 6,408,324 594,279 334,220 168,110 10,508,804 26,295,181
Services Accounting Administrative and banking Professional and technical services Security Outside repairs Other services	95,709 464,712 1,493,619 518,156 1,271,036 112,057 3,955,289	87,661 387,189 1,024,675 499,252 1,138,627 93,472 3,230,876
Materials and Supplies Consumed Fuels and lubricants Tires and tubes Vehicle parts Other materials and supplies	1,627,701 190,918 1,024,093 508,535 3,351,247	1,566,002 185,340 958,537 427,088 3,136,967
Utilities	612,122	579,259
Casualty and Liability Costs	1,067,132	696,292
Taxes and Licenses	44,793	41,918
Miscellaneous Expenses	345,932	481,951
Equipment and Facility Lease	334,781	337,362
Depreciation Property acquired with operator funds Property acquired by federal, state, or TDA funds	39,616 5,286,802	4,527,151
	5,326,418	4,527,151
Total Operating Expenses	\$ 58,447,338	\$ 58,054,672

OTHER SCHEDULES AND REPORTS

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JUNE 30, 2019

Federal Grantor / Pass-Through Grantor / Program or Cluster Title	Federal CFDA No.	Pass-Through Entity Identifying Number	Passed Through to Subrecipients	Total Federal Expenditures
U.S. DEPARTMENT OF TRANSPORTATION				
Direct Programs:				
Federal Transit Administration (FTA)				
Cluster Defined by the Department of Transportation				
Section 3/5309 Consolidation				
Pacific Station Expansion FY2006 (Design/Engineering)	20.500	CA-04-0021	\$ -	\$ 3.399
Section 9/5307			·	, ,,
Operating Assistance	20.507	CA-2018-057	-	6,794,772
Section 5339				
FY14 5339(a) Bus & Bus Facilities	20.507	CA-2017-038-00	-	184,831
FY15/16 5339 (a) Bus & Bus Facilities	20.507	CA-2017-070-00	-	822,337
FY16 5339 (c) LoNo Discretionary	20.507	CA-2017-071-00	-	45,354
FY17 5339(a) Bus & Bus Facilities	20.507	CA-2019-067-00	-	99,052
FY18 5339(a) Bus & Bus Facilities	20.507	CA-2019-070-00		16,650
				1,168,224
Section 18/5311-5317				
Rural Operating Assistance - 5311	20.509	64BO19-00842	-	174,321
Section 18/5310				
Caltrans FY13/14 5310	20.513	SA-64AC16-00069		59,396
Total Expenditures of Federal Awards			\$ -	\$ 8,200,112

See accompanying notes to schedule of expenditures of federal awards.

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED JUNE 30, 2019

NOTE 1 – GENERAL

The accompanying Schedule of Expenditures of Federal Awards presents the activity of all federal financial assistance programs of the Santa Cruz Metropolitan Transit District (Santa Cruz METRO). Federal financial assistance received directly from federal agencies, as well as federal financial assistance passed through other governmental agents, is included on the schedule.

NOTE 2 – BASIS OF ACCOUNTING

The accompanying Schedule of Expenditures of Federal Awards has been prepared on the accrual basis of accounting. Federal capital grant funds are used to purchase property, plant, and equipment. Federal grants receivable are included in capital and operating grants receivable, which also includes receivables from state and local grant sources.

NOTE 3 – INDIRECT COST RATE

Santa Cruz METRO has elected not to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.



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BROWN ARMSTRONG

Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF BASIC FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors Santa Cruz Metropolitan Transit District Santa Cruz, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Santa Cruz Metropolitan Transit District (Santa Cruz METRO), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise Santa Cruz METRO's basic financial statements, and have issued our report thereon dated December 23, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Santa Cruz METRO's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Santa Cruz METRO's internal control. Accordingly, we do not express an opinion on the effectiveness of Santa Cruz METRO's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of Santa Cruz METRO's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



Compliance and Other Matters

As part of obtaining reasonable assurance about whether Santa Cruz METRO's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Santa Cruz METRO's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Santa Cruz METRO's internal control and compliance. Accordingly, this report is not suitable for any other purpose.

> BROWN ARMSTRONG ACCOUNTANCY CORPORATION

Brown Armstrong Accountancy Corporation

Bakersfield, California December 23, 2019 CERTIFIED PUBLIC ACCOUNTANTS

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INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

To the Board of Directors Santa Cruz Metropolitan Transit District Santa Cruz, California

Report on Compliance for Each Major Federal Program

We have audited the Santa Cruz Metropolitan Transit District's (Santa Cruz METRO) compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Compliance Supplement* that could have a direct and material effect on each of Santa Cruz METRO's major federal programs for the year ended June 30, 2019. Santa Cruz METRO's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Santa Cruz METRO's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Santa Cruz METRO's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Santa Cruz METRO's compliance.

Opinion on Each Major Federal Program

In our opinion, Santa Cruz METRO complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2019.

Report on Internal Control Over Compliance

Management of Santa Cruz METRO is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Santa Cruz METRO's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Santa Cruz METRO's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance to ver compliance is a deficiency or a combination of deficiencies, in internal control over compliance to ver compliance is a deficiency, or a combination of deficiencies, in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

BROWN ARMSTRONG ACCOUNTANCY CORPORATION

Brown Armstrong Accountancy Corporation

Bakersfield, California December 23, 2019 BROWN ARMSTRONG CERTIFIED PUBLIC ACCOUNTANTS

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INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH THE STATUTES, RULES, AND REGULATIONS OF THE CALIFORNIA TRANSPORTATION DEVELOPMENT ACT AND THE ALLOCATION INSTRUCTIONS AND RESOLUTIONS OF THE TRANSPORTATION COMMISSION

To the Board of Directors Santa Cruz Metropolitan Transit District Santa Cruz, California

We have audited, in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; the U.S. Office of Management and Budget (OMB) *Compliance Supplement;* and the statutes, rules, and regulations of the California Transportation Development Act (TDA) the financial statements of the Santa Cruz Metropolitan Transit District (Santa Cruz METRO) as of and for the year ended June 30, 2019, and have issued our report thereon dated December 23, 2019.

Compliance

As part of obtaining reasonable assurance about whether Santa Cruz METRO's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. Additionally, we performed tests to determine that allocations made and expenditures paid by Santa Cruz METRO were made in accordance with the allocation instructions and resolutions of the Transportation Commission and in conformance with the California TDA. Specifically, we performed each of the specific tasks identified in the California Code of Regulations Sections 6666 and 6667 that are applicable to Santa Cruz METRO. In connection with our audit, nothing came to our attention that caused us to believe Santa Cruz METRO failed to comply with the statutes, rules, and regulations of the TDA and the allocation instructions and resolutions of the Transportation Commission. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion.

Also as part of our audit, we performed tests of compliance to determine whether certain state funds were received and expended in accordance with the applicable bond act and state accounting requirements.

Other Matters

In November 2006, California voters passed a bond measure enacting the Highway Safety, Traffic Reduction, Air Quality, and Port Security Bond Act of 2006 (Proposition 1B). Of the \$19.925 billion of state general obligation bonds authorized, \$4 billion was set aside by the State as instructed by statute as the Public Transportation Modernization, Improvement, and Service Enhancement Account (PTMISEA). These funds are available to the California Department of

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Transportation for intercity rail projects and to transit operators in California for rehabilitation, safety, or modernization improvements; capital service enhancements or expansions; new capital projects; bus rapid transit improvements; or for rolling stock procurement, rehabilitation, or replacement.

During the fiscal year ended June 30, 2019, Santa Cruz METRO received \$0 from the State's PTMISEA funds. As of June 30, 2019, PTMISEA interest received and funds expended were verified in the course of our audit as follows:

	 2019
Balance - beginning of the year	\$ 4,776,955
Receipts: Interest accrued 7/1/2018 through 6/30/2019	95,307
Expenses: MetroBase Construction LoNo Spending	 (85,049) (8,921)
Balance - end of year	\$ 4,778,292

The results of our tests indicated that, with respect to the items tested, Santa Cruz METRO complied, in all material respects, with the provisions referred to in the preceding paragraph. With respect to items not tested, nothing came to our attention that caused us to believe that Santa Cruz METRO had not complied, in all material respects, with those provisions.

Purpose of this Report

The purpose of this report is solely to describe the scope of our internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Santa Cruz METRO's internal control or on compliance. Accordingly, this report is not suitable for any other purpose.

Restriction on Use

This report is intended solely for the information and use of management and the Board of Directors of Santa Cruz METRO, the California Department of Transportation, the State Controller's Office, and officials of applicable grantor agencies. However, this report is a matter of public record and its distribution is not limited.

BROWN ARMSTRONG ACCOUNTANCY CORPORATION

Brown Armstrong Accountancy Corporation

Bakersfield, California December 23, 2019

FINDINGS AND QUESTIONED COSTS SECTION
SANTA CRUZ METROPOLITAN TRANSIT DISTRICT SCHEDULE OF FINDINGS AND QUESTIONED COSTS JUNE 30, 2019

I. Summary of Auditor's Results

Financial Statements

Type of auditor's report issued:			<u>Unmodified</u>			
Internal control over financial reporting:						
Material weakness identified?			Yes	<u>X</u>	No	
Reportable conditions identified that are to be material weaknesses?	eportable conditions identified that are not considered be material weaknesses?			<u>X</u>	None reported	
Noncompliance material to financial state	ements noted?		Yes	<u>X</u>	No	
Federal Awards						
Internal control over major federal progra	ams:					
Material weakness identified?			Yes	<u>X</u>	No	
Reportable conditions identified that are not considered to be material weaknesses?			Yes	<u>X</u>	None reported	
Type of auditor's report issued on compliance for major programs:		<u>Unmodified</u>				
Any audit findings disclosed that are required to be reported in accordance with the Uniform Guidance?			Yes	<u>X</u>	No	
Identification of major programs:						
CFDA Number(s) Name of Feder			al Program or Clusters			
20.500 20.507	Federal Transit Capital Inves Federal Transit Formula Gra				ection 3	
Dollar threshold used to distinguish type A and B programs:		\$75	0,000			
Auditee qualified as low risk auditee?			Yes		No	

II. <u>Findings Relating to Financial Statements Required Under Generally Accepted Government</u> <u>Auditing Standards</u>

None.

III. Federal Award Findings and Questioned Costs

None.

IV. State Award Findings and Questioned Costs

None.

V. A Summary of Prior Audit (all June 30, 2018) Findings and Current Year Status Follows

None.

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT MEASURE D PROGRAM

FINANCIAL STATEMENTS WITH INDEPENDENT AUDITOR'S REPORT

> FOR THE YEAR ENDED JUNE 30, 2019

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT MEASURE D PROGRAM FOR THE YEAR ENDED JUNE 30, 2019

TABLE OF CONTENTS

	<u>Page</u>
Independent Auditor's Report	1
Financial Statements	
Balance Sheet Statement of Revenues, Expenditures, and Changes in Fund Balance Notes to Financial Statements	
Supplementary Information	
Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual	7
Other Report	
Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Basic Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>	8
Independent Auditor's Report on Measure D Program Compliance	10

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BROWN ARMSTRONG

Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Santa Cruz Metropolitan Transit District Santa Cruz, California

Report on the Financial Statements

We have audited the accompanying financial statements of the Measure D Program of the Santa Cruz Metropolitan Transit District (Santa Cruz METRO), as of and for the year ended June 30, 2019, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control, relating to the Measure D Program, relevant to Santa Cruz METRO's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Santa Cruz METRO's internal control relating to the Measure D Program. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the Measure D Program of Santa Cruz METRO as of June 30, 2019, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As discussed in Note 1, the financial statements present only the Measure D Program and do not purport to, and do not, present fairly the financial positions of Santa Cruz METRO as of June 30, 2019, and the changes in its financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

Other Matters

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Measure D Program financial statements. The budgetary comparison information is presented for purposes of additional analysis and is not a required part of the financial statements.

The budgetary comparison information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the budgetary comparison information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Management has omitted the management discussion and analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by Governmental Accounting Standards Board (GASB), which considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by this missing information.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 23, 2019, on our consideration of Santa Cruz METRO's internal control over financial reporting, relating to the Measure D Program, and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance, relating to the Measure D Program, and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance relating to the Measure D Program. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Santa Cruz METRO's internal control over financial reporting on the Measure D Program.

BROWN ARMSTRONG ACCOUNTANCY CORPORATION

Brown Armstrong Accountancy Corporation

Bakersfield, California December 23, 2019

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT MEASURE D PROGRAM BALANCE SHEET JUNE 30, 2019

ASSETS

Cash and investments Intergovernmental receivables Receivables from SCCRTC for Measure D Allocations	\$ 3,137,729 546,003
Total assets	\$ 3,683,732
LIABILITIES AND FUND BALANCE	
Liabilities Unearned income Interfund payable Total liabilities	\$ 2,953,657 730,075 3,683,732
Fund balance Restricted	
Total net position	
Total liabilities and fund balance	\$ 3,683,732

See accompanying Notes to Financial Statements.

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT **MEASURE D PROGRAM** STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE FOR THE YEAR ENDED JUNE 30, 2019

REVENUES

Measure D revenue Interest income	\$ 2,038,012 61,039
Total revenues	 2,099,051
EXPENDITURES	
Transit operations Transit capital	 1,368,976 730,075
Total expenditures	 2,099,051
REVENUES OVER EXPENDITURES	-
FUND BALANCE	
Beginning of year	 -
End of year	\$

See accompanying Notes to Financial Statements. 4

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT MEASURE D PROGRAM NOTES TO FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2019

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. <u>Reporting Entity</u>

All transactions of the Measure D Program by the Santa Cruz Metropolitan Transit District (Santa Cruz METRO) are included as an enterprise fund in the basic financial statements of Santa Cruz METRO. These statements account for Santa Cruz METRO's share of revenues earned and expenditures incurred under Santa Cruz METRO's Transportation for Seniors and People with Disabilities Program. The accompanying financial statements are for the Measure D Program only and are not intended to fairly present the financial position or results of operations of Santa Cruz METRO.

B. Basis of Accounting and Measurement Focus

Santa Cruz METRO uses an enterprise fund format to report its activities for financial statement purposes. The accompanying financial statements are prepared using the economic resources measurement focus and the full accrual basis of accounting. Revenues are recorded when earned and expenditures are recorded at the time labilities are incurred regardless of when the related cash flows take place.

C. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

NOTE 2 – <u>MEASURE D PROGRAM</u>

Under Measure D, approved by the voters of Santa Cruz County in 2016, Santa Cruz METRO receives a portion of the proceeds of a one-half cent sales tax to be used for transportation-related expenditures. This measure was adopted with the intention that the funds generated by the sales tax will not fund transportation-related expenditures previously paid for by existing funds, revenues, and other resources, but rather, will be used for additional projects and programs, so as to supplement (and not replace) the revenue funds designated and used for transportation programs and expenditures.

The major project funded by Measure D was as follows:

Transportation for Seniors and People with Disabilities Program – To provide transit services to seniors and people with disabilities, and to purchase transportation capital improvements.

NOTE 3 – CASH AND INVESTMENTS

Cash and investments consisted of \$3,137,729.

See Santa Cruz METRO's basic financial statements for disclosures related to the cash and investments as prescribed by GASB Statement No. 40. The basic financial statements may be obtained from Santa Cruz METRO at 110 Vernon Street, Santa Cruz, CA 95060.



NOTE 4 – INTERGOVERNMENTAL RECEIVABLES

Intergovernmental receivables of \$546,003 represent the Measure D Program sales tax allocations for fiscal year 2019 that were received from the Santa Cruz County Regional Transportation Commission (SCCRTC) after June 30, 2019.

NOTE 5 – <u>UNEARNED INCOME</u>

Measure D Program sales tax allocations that are allocated to Santa Cruz METRO during the fiscal year are restricted and reported as liabilities (unearned income) until spent on the specific purpose for which they were intended, as outlined in the 5-Year Program of Projects approved by the Santa Cruz METRO Board of Directors and submitted to the SCCRTC.

NOTE 6 – <u>INTERFUND PAYABLE</u>

Interfund payables of \$730,075 represent amounts due to Santa Cruz METRO's general operating fund, in order to reimburse the agency for the Measure D Program capital expenditures paid for with Santa Cruz METRO unrestricted monies during the fiscal year.

SUPPLEMENTARY INFORMATION

SANTA CRUZ METROPOLITAN TRANSIT DISTRICT MEASURE D PROGRAM SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE – BUDGET AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2019

	Budgeted Amounts		Actual	Variance with	
REVENUES	Original	Final	Amounts	Final Budget	
Measure D Program revenue	\$ 3,229,124	\$ 3,229,124	\$ 2,038,012	\$ (1,191,112)	
Interest income	\$ 3,229,124 -	\$	\$ 2,038,012 61,039	\$ (1,191,112) 61,039	
Total revenues	3,229,124	3,229,124	2,099,051	(1,130,073)	
EXPENDITURES					
Transit operations	1,368,976	1,368,976	1,368,976	-	
Transit capital	1,860,148	1,860,148	730,075	1,130,073	
Total expenditures	3,229,124	3,229,124	2,099,051	1,130,073	
REVENUES OVER EXPENDITURES	-	-	-	-	
FUND BALANCE					
Beginning of year					
End of year	\$-	<u>\$-</u>	\$-		

EXPENDITURES IN EXCESS OF PROJECT BUDGET

Santa Cruz Metropolitan Transit District (Santa Cruz METRO) must receive Board approval of a 5-year Program of Projects prior to expending Measure D funding on any project or program, in accordance with the requirements of the Measure D Master Funding Agreement. The approved 5-year Program of Projects is submitted to the SCCRTC annually, and includes information about each of the projects to be funded with the estimated annual Measure D revenues, allocated according to the Measure D Ordinance and Expenditure Plan.

The fiscal year 2019 project list and expenditure plan used preliminary estimates for assigning costs of fixed-route and paratransit operator wages and benefits and vehicle consumables to various transit service improvements. Subsequent to the approval of this 5-year Program of Projects, a more accurate costing method was developed and used to identify the value of operator labor, resulting in Transit operations expenditures exceeding budget for this first year of the program.

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF BASIC FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors Santa Cruz Metropolitan Transit District Santa Cruz, California

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Measure D Program of the Santa Cruz Metropolitan Transit District (Santa Cruz METRO), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise Santa Cruz METRO's Measure D Program's financial statements, and have issued our report thereon dated December 23, 2019.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Santa Cruz METRO's internal control over financial reporting (internal control), relating to the Measure D Program, to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Santa Cruz METRO's internal control relating to the Measure D Program. Accordingly, we do not express an opinion on the effectiveness of Santa Cruz METRO's internal control relating to the Measure D Program.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of Santa Cruz METRO's Measure D Program's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Measure D Program's financial statements are free of material misstatement, we performed tests of Santa Cruz METRO's compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance relating to the Measure D Program and the results of that testing, and not to provide an opinion on the effectiveness of Santa Cruz METRO's internal control or on compliance relating to the Measure D Program. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Santa Cruz METRO's internal control and compliance relating to the Measure D Program. Accordingly, this report is not suitable for any other purpose.

BROWN ARMSTRONG ACCOUNTANCY CORPORATION

Brown Armstrong Accountancy Corporation

Bakersfield, California December 23, 2019

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INDEPENDENT AUDITOR'S REPORT ON MEASURE D PROGRAM COMPLIANCE

To the Board of Directors Santa Cruz Metropolitan Transit District Santa Cruz, California

Compliance

We have audited in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards,* issued by the Comptroller General of the United States, the basic financial statements of the Santa Cruz Metropolitan Transit District (Santa Cruz METRO) Measure D Program as of and for the year ended June 30, 2019, and the related notes, and have issued our report thereon dated December 23, 2019.

Management's Responsibility

Compliance with the requirements referred to above is the responsibility of Santa Cruz METRO's management.

Auditor's Responsibility

Our responsibility is to express an opinion on Santa Cruz METRO's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the agreement between Santa Cruz METRO and Santa Cruz County Regional Transportation Commission (SCCRTC). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the compliance requirements referred to above that could have a material effect on the Measure D Program occurred. An audit also includes examining, on a test basis, evidence about Santa Cruz METRO's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of Santa Cruz METRO's compliance with those requirements.

Opinion on Measure D Program

In our opinion, Santa Cruz METRO complied, in all material respects, with the compliance requirements referred to above that are applicable to the Measure D Program for the year ended June 30, 2019.

Internal Control Over Compliance

Management of Santa Cruz METRO is responsible for establishing and maintaining effective internal control over compliance with the compliance requirements referred to above. In planning and performing our audit, we considered Santa Cruz METRO's internal control over compliance relating to the Measure D Program to determine the auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance relating to the Measure D Program. Accordingly, we do not express an opinion on the effectiveness of Santa Cruz METRO's internal control over compliance relating to the Measure D Program.

A *deficiency in internal control over compliance* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a compliance requirement will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the agreement between Santa Cruz METRO and SCCRTC. Accordingly, this report is not suitable for any other purpose.

BROWN ARMSTRONG ACCOUNTANCY CORPORATION Brown Armstrong Accountancy Corporation

Bakersfield, California December 23, 2019

Santa Cruz Metropolitan Transit District



- **DATE:** January 10, 2020
- TO: Finance, Budget & Audit Standing Committee
- **FROM:** Freddy Rocha, Facilities Maintenance Manager
- SUBJECT: REVIEW AND RECOMMEND APPROVAL OF THE JUDY K. SOUZA EV CHARGING INFRASTRUCTURE FUNDING UPDATE AND ACTION TO CREATE A LIFE OF PROJECT BUDGET
- I. RECOMMENDED ACTION

That the Finance, Budget and Audit Standing Committee review and recommend approval to the full Board of the creation of a Life of Project (LOP) budget and the proposed expenditure plan for the Judy K. Souza (JKS) Electric Vehicle (EV) charging infrastructure project in the amount of \$1,271,650

II. SUMMARY

- At its September 25, 2015 meeting, the Santa Cruz Metropolitan Transit District (METRO) Board of Directors (Board) adopted its first Electric Bus Implementation Strategy authorizing METRO to pursue grant funding to deploy electric buses.
- Between 2016 and 2018 METRO received grants sufficient to fund three zero emission over-the-road coaches, which are on hold pending technology advancements, and four zero emission fixed route buses that are scheduled to start arriving on site in April of 2020.
- On August 24, 2018, the Board approved an increase in the "on-call engineering services" with Bowman & Williams, Inc., which included \$112,650 for the EV charging infrastructure design and construction support services.
- On June 28, 2019, the Board authorized the execution of a contract with the Center for Transportation and the Environment (CTE) which included \$59,500 for assistance in the deployment of METRO's first four Zero Emission Buses (ZEBs).
- On June 28, 2019, the Board approved METRO's roadmap for the implementation of a ZEB charging infrastructure, which estimated the cost of the infrastructure at \$912,150.

- At its August 23, 2019 meeting, the Board ratified the execution of a contract with Central Electric Company to install electric vehicle charging infrastructure at JKS, not to exceed \$646,496.
- At its November 15, 2019 meeting, the Board approved a new capital projects list that included an additional \$300,000 for the completion of the JKS Yard-Charging infrastructure, taking the new revised estimate e for the project to \$1,271,650.
- Funding for this project is from a combination of the 2016 Federal Low-No Grant, 2019 LCTOP Formula Grant, Capital Cash Reserves and one-time FY19 carryover.
- As of January 2, 2020 METRO has invested a total of \$466,667 on the project from the total available funds of \$1,271,650.
- Staff is requesting that the Finance, Budget and Audit Standing Committee review and recommend approval to the full board of the JKS EV charging infrastructure funding update and action to create a LOP budget as presented herein.

III. DISCUSSION/BACKGROUND

METRO's EV charging Infrastructure required approval from both Caltrans and PG&E.

Some of the delay and added costs in the delivery of this project is related to Caltrans not allowing METRO to run electrical conduits under the sidewalk in front of JKS. Instead, METRO had to redesign this part of the project to run the electrical conduits through the bus parking lot, adding \$7,727 in construction cost to the project. Currently all permits have been approved by Caltrans for this project and conduit installation has been completed.

Additionally, PG&E took a considerable amount of time to review the project charging Infrastructure design and requested a full vehicular vault along with more bollards be added, resulting in additional construction costs of \$10,103. PG&E will also be installing a pole and transformer for a special fee of \$52,712. PG&E has acknowledged receipt of a signed agreement for the selected option and payment of fees. Once the installation of the electrical pole and transformer is scheduled, PG&E will notify METRO of the date and time.

Late in the process, METRO determined that we needed to update the charging stations from 80KW to 125KW chargers in order to help ensure an expedient charge of the buses at night. The change in charging stations resulted in an additional cost of \$16,890 to increase the size of the conduits.

Proterra's newly released 125Kw charger recommended housekeeping pads for the chargers due to the slope of the yard, which added \$2,352 in additional costs. Engineering design was completed.

Finance, Budget and Audit Standing Committee January 10, 2020 Page 3 of 5

Staff is requesting that the Finance, Budget and Audit Standing Committee review and recommend approval to the full board of the JKS EV charging infrastructure funding update and action to create a LOP budget as presented herein.

Funding Source	Total Allocated	Invested Life to Date (through 12/23/2019)	Remaining Balance	
FY19 LCTOP	\$646,496	\$325,954	\$320,542	
FY16 FTA Low-No	\$265,654	\$112,502	\$153,152*	
Capital Cash Reserves	\$59,500	\$0	\$59,500	
FY19 One-Time Carryover Funding	\$300,000	\$28,211	\$271,789	
Total	\$1,271,650	\$466,667	\$804,983	

Table1. JKS Charging Infrastructure Revised Funding Source Plan

* FY16 Low-No Grant, FTA allowed a "Lift and Lower" (ability to lift the funding use restriction and lower the amount granted) for the sole purpose of continuing to construct the depot charging infrastructure for the three Low-No buses. Therefore, the remaining balance of \$152,152 will only be used for infrastructure costs related to the three Low-No buses.

IV. STRATEGIC PLAN PRIORITIES ALIGNMENT

Completion of the Charging Infrastructure addresses #3, Service Quality and Delivery of the Strategic Business Plan, by the addition of the Watsonville Circulator.

Charging infrastructure addresses #6, State of Good Repair of the Strategic Business Plan, for deployment of our first four electric vehicles.

V. FINANCIAL CONSIDERATIONS/IMPACT

Funding for this project is currently available from various identified sources. Table 1 of this report reflects the JKS Charging Infrastructure Revised Funding Source Plan. The Project Manager is responsible for budgeting the appropriate capital amount in the budget during the life of the project.

VI. ALTERNATIVES CONSIDERED

The Board could choose to not approve this recommendation and instead cancel the charging infrastructure project. This alternative is not recommended since this project is needed in order to charge the new zero emission buses that are scheduled to arrive early in 2020. Finance, Budget and Audit Standing Committee January 10, 2020 Page 4 of 5

VI. ALTERNATIVES CONSIDERED

The Board could choose to not approve this recommendation and instead cancel the charging infrastructure project. This alternative is not recommended since this project is needed in order to charge the new zero emission buses that are scheduled to arrive early in 2020.

VII. ATTACHMENTS

Attachment A: EV Charging Infrastructure LOP Budget Expenditure Plan

Prepared by: Freddy Rocha, Facilities Maintenance Manager Wondimu Mengistu, Grants/Legislative Analyst Finance, Budget and Audit Standing Committee January 10, 2020 Page 5 of 5

VIII. APPROVALS

Approved as to fiscal impact: Angela Aitken, CFO

Alex Clifford, CEO/General Manager

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EV Charging Infrastructure LOP Budget Expenditure Plan

Activities	Base Estimate 6/28/19	Funding Source 6/28/19	v Estimate 15/19	Fun	ding Gap	New Funding Source to Fill Funding Gap
Design & Engineering	\$88,500	FY16 Low-No	\$ 112,502	\$	24,002	FY16 Low-No
Equip Install 4 Charging Stations	\$288,000	FY19 LCTOP	\$ -	\$	(288,000)	Included in the bus price
PG&E Special Fee	\$50,000	FY19 LCTOP	\$ 52,712	\$	2,712	FY19 LCTOP
Construction Support	\$35,650	FY19 LCTOP	\$ 59,500	\$	23,850	Cash Reserve
Construction	\$250,000	FY19 LCTOP	\$ 593,784	\$	343,784	FY19 LCTOP
*Project Contingency	\$200,000	FY16 Low-No	\$ 300,000	\$	100,000	FY19 One-Time Carryover
Low-No Construction			\$ 153,152	\$	153,152	FY16 Low-No, only cost related to the 3 Low-No buses
Total	\$912,150		\$ 1,271,650	\$	359,500	

*Project contingency will fund the implementation of initial charging ports for up to ten buses at the Judy K. Souza Operations Facility (JKS).

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